

Annual Report Energy Efficiency

2025

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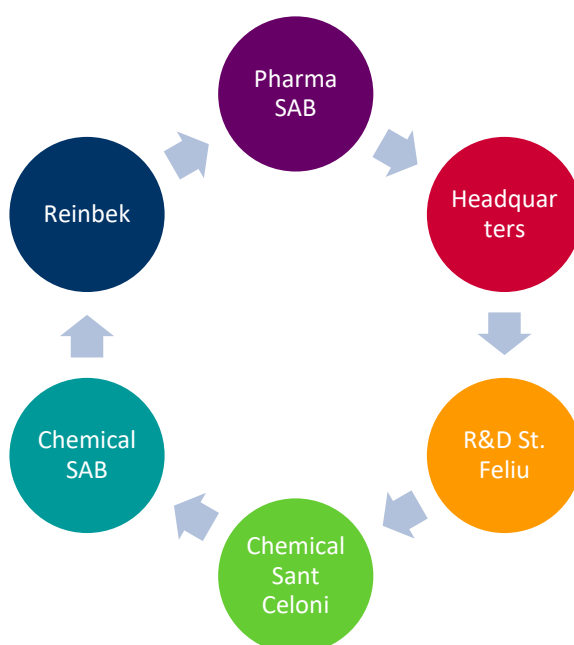
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1. Purpose

The purpose of this report is to set out the 2025 Energy Review of Almirall's centers, as well as to establish and review energy objectives and energy goals for the improvement of energy performance. The report also sets out the energy plans for 2026.

2. Scope

The scope of this procedure encompasses all the energy efficiency actions carried out in 2025, along with those scheduled for 2026, in the following centers:



Centre

Headquarters (SC)
St Andreu de la Barca Pharmaceutical Plant (PS)
St.Feliu de Llobregat Research Centre (IF)
Sant Celoni Chemical Plant (QP)
Sant Andreu de la Barca Chemical Plant (QR)
Reinbek center (MCAR)

3. Responsibilities

- **Energy Management Manager**

In the centers in which an Energy Management System is implemented, the Energy Management Manager is responsible for updating the energy review. He/she is also responsible for carrying out energy monitoring.

The Energy management Manager is also responsible for ensuring an initial Energy Review is carried out in new centers where an Energy Management System is implemented.

- **Facility Management Director**

The Facility Management Director of each center where an Energy Management System is implemented is responsible for:

- facilitating all necessary information required by the Energy Management Manager in order to update the energy review and carry out energy monitoring.
- the Energy Management of his/her centers.
- Approve objectives and energy efficiency achievements. Additionally, promote energy efficiency director plan.

4. Reference documentation

a) Regulatory references

- UNE-EN ISO 50001:2018

b) Internal references

- Energy review procedure:
 - PRC-0003588, "Procedimiento de Revisión Energética"
 - PRC-0005511, "Energy Review"
 - PRC-0005342, "Verfahrensbeschreibung zur Energierevision"
- Energy Management procedure:
 - PRC-0003602, "Procedimiento de Gestión de Energías en el área de Facility Management"
 - PRC-0004816, "Energy Management in the Facility Management Area"
 - PRC-0005343, "Energiemanagement in der Abteilung Facility Management"
- Initial Energy review report (Level I)
- Report on Baselines, EnPIs, Objectives, monitoring and checking (Level II)
- Report on proposals for improvement (Level III)
- PRC-0004479, Industrial Security in Equipment and Facilities (Almirall España)
- PRC-0002301, Buenas prácticas uso energías – Trabajadores
- PRC-0002302, Good Practices in energy use – Employees
- PRC-0003589 Gestión de proyectos de ingeniería
- PRC-0006743 Engineering projects Management
- PRC-0005744 Communicating Opportunities for improvement (External Personnel Reinbek)
- PRC-0002289 Internal audits
- PRC-0006011 Risks and opportunities
 - PRC-0005607, Guía de Usuarios Software Energético para perfil cliente
- PRC-0002227, Control de cambios en prevención y medio ambiente.
- PRC-0004811, Diccionario de Roles y Actividades en el Área de Facility Management
- PRC-0002124, Incidentes, no-conformidades, oportunidades de mejora y acciones correctivas.
 - PRC-0004780 Rango de temperaturas en los edificios y/o instalaciones no sometidas a IT 3.8 RITE

5. Definitions

Definitions used in this document or relevant to the energy management system are described below.

ENERGY REVIEW: Analysis of energy efficiency, energy use and energy consumption based on data and other information, leading to identification of SEU's and opportunities for energy performance improvement.

ENERGY PERFORMANCE INDICATOR (EnPI): Measure or unit of energy performance as defined by the organization.

SIGNIFICANT ENERGY USE (SEU): Accounting for substantial energy consumption and / or offering considerable potential for energy performance improvement.

ENERGY BASELINE: Qualitative reference providing a basis for comparison of energy performance.

ENERGY: Electricity, fuels, steam, heat, compressed air and other similar media.

ENERGY EFFICIENCY: Ratio or other quantitative relationship between an output of performance, service, goods, commodities, or energy, and an input of energy.

EnMS: Energy Management System. Management system to establish an energy policy, objectives, energy targets, action plans and process(es) to achieve the objectives and energy targets.

PERFORMANCE: Measurable result.

ENERGY PERFORMANCE: Measurable result(s) related to energy efficiency, energy use, and energy consumption.

ENERGY PERFORMANCE VALUE INDICATOR: Qualification of the EnPI at a point in or over a specified period of time.

ENERGY PERFORMANCE IMPROVEMENT: Improvement in measurable results of energy efficiency, or energy consumption related to energy use, compared to the energy baseline.

ENERGY TARGET: Quantifiable objective of energy performance improvement.

EFFECTIVENESS: Extent to which planned activities are realized and planned results achieved.

STAKEHOLDER: Person or organization that can affect, be affected by, or perceive itself to be affected by a decision or activity.

STATIC FACTOR: Identified factor that significantly impacts energy performance and does not routinely change.

RELEVANT VARIABLE: Quantifiable factor that significantly impacts energy performance and routinely changes.

BOUNDARY: Physical or organizational limits.

RISK: Effect of uncertainty.

6. EnMS

6.1. Organizational structure

6.2. Energy management system

6.3. 2025 energy review

6.4. 2026 energy programme

6.1. Organizational structure

The organizational structure is Split into the roles listed below.

Name and surname(s)	Role	Area of action
Isabel Balsach	R&D Facility Management Manager	<i>IF- Sant Feliu R&D Centre</i>
		<i>PS- St. Andreu Pharmaceutical Plant</i>
		<i>SC- Headquarters</i>
		<i>QR – Ranke St. Andreu Chemical Plant</i>
		<i>QP- St. Celoni Chemical Plant</i>
		<i>MCAR- Reinbek site</i>
Pol Salvado	Director, Pharma Unit - Process	<i>PS- St. Andreu Pharmaceutical Plant</i>
Enric Codinach	Director, Global Corporate Facility MGMT	<i>SC- Headquarters</i> <i>IF- R&D Centre St. Feliu de Llobregat</i>
Jordi Tugas	Director, Chemical Plants Facility MGMT.	<i>QP- St. Celoni Chemical Plant</i> <i>QR – St. Andreu Chemical Plant</i>
Haonan Yang Olcay Baris	Facility Manager Director, Industrial Engineering	<i>MCAR- Almirall Hermal GmbH (Reinbek)</i>

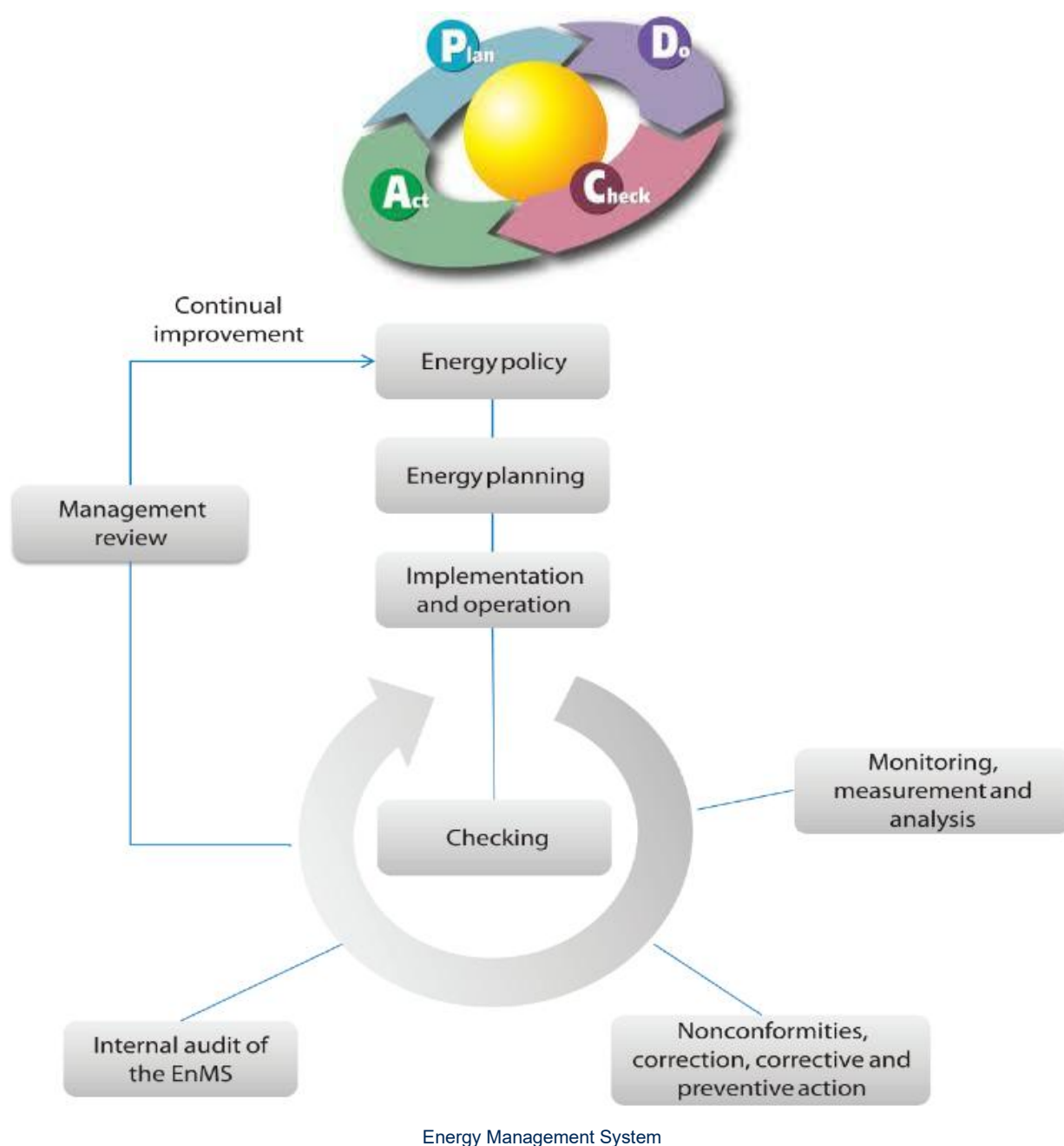
Roles involved in Energy Management

The Global Corporate Facility Management Director is responsible for updating the Energy Review. He/she is also responsible for carrying out energy monitoring.

The Global Corporate Facility Management Director is also responsible for ensuring that an initial Energy Review is carried out in new centres where an Energy Management System is implemented.

6.2. Energy management system

The Energy Management System is structured in order to establish, implement, maintain and improve the energy management system, with the purpose of achieving continuous improvement in energy performance in Almirall's centres, including energy efficiency, use and consumption. This is implemented by means of the continuous improvement cycle established by the requirements of the ISO 50001-2011 international standard (See table 2).





2025 Energy Review

Legal requirements and audits

Objectives and goals

Energy performance

Energy consumption

Significant uses and energy performance indicators

6.3. 2025 Energy Review

This section is devoted to the review of the **energy management system** in 2025.

The following aspects have been considered in this section:

- a) The results of internal audits and evaluations of compliance with legal requirements related to energy efficiency and other requirements to which the organization is committed.
- b) The environmental performance of the organization.
- c) Energy policy, objectives, goals and action plans.
- d) Energy monitoring.
- e) Measurement of the results.
- f) Opportunities for improvement.

Energy monitoring has been carried out over the course of 2025 and an annual Energy Review has been completed for each of Almirall's centers in which an EnMS is in place.

6.3.1. Industrial Safety legal requirements (Energy Efficiency)



Almirall contracts the services of NOVOTEC-SALEM, a specialized external company that provides an online database accessible through the Internet for the identification, access, maintenance, and periodical evaluation of the Energy Efficiency requirements applicable in each of Almirall's centers.

Over the course of 2025 an evaluation has been carried out of the legal requirements regarding Industrial Safety (Energy Efficiency) for each center.

- Royal Decree 659/2025, of July 22, amending Royal Decree 390/2021, of June 1, which approves the basic procedure for the certification of the energy efficiency of buildings.
- Royal Decree-Law 23/2020 of July 23, on energy measures and other provisions aimed at economic reactivation.

6.3.2. Audits

6.3.2.1. ISO 50.001:2018 internal audit

In July 2025, the SGS internal audit was successfully completed with a favorable result. One minor non-conformity, four observations, and six improvement opportunities were identified.

1. Minor non-conformity

R&D Sant Feliu de Llobregat:

- Electrical device calibration for invoicing to HUB Sant Feliu.

2. Observations:

General (ISO 14-45-50K):

- No specific and documented analysis of the needs and expectations of these interested parties has been identified.

ISO 50K:

- A steam boiler, which was for instant steam generation, has been decommissioned and replaced with a new boiler. The change has not been controlled, nor have its consequences been reviewed. (Sant Celoni)
- In the energy review, photovoltaic installation has been identified as a significant energy use (SEU). However, this is incorrect because an SEU implies substantial energy consumption, and the photovoltaic installation generates electricity rather than consuming it. (Sant Celoni).
- There is no evidence of verification or calibration of the equipment used by Veolia for the maintenance of photovoltaic installations. For example: 0139688HUBGRADE, used to verify radiation sensors and thermal imaging cameras.

3. Improvement opportunities:

General (ISO 14-45-50K):

- Implement objectives per site apart from the global ones.
- Trackwise: To ensure that all non-conformities (NC) and established actions follow the complete PDCA cycle and are closed by confirming the effectiveness of corrective actions, it is advisable to unify the methodology."
- In the data collection plan for 2025, it would be advisable to also consider in the plan the collection of specific data necessary for monitoring each of the significant uses identified in the energy review. (Sant Celoni).
- Projects aimed at reducing consumption related to VOC SEUs have been carried out: decarbonization, replacement of the RTO for VOCs, and a second biomass project planned for next year. It would be advisable to consider implementing projects related to the most relevant SEU according to the energy review: steam generation. (Sant Celoni).
- It is suggested to study the possibility of including in procedure PRC-0002301 'Energy Best Practices' specifications or recommendations related to sustainable purchasing criteria. (General).
- Submit the steam flow meters for verification and/or calibration. During the audit, it was not possible to confirm their inclusion in the calibration plan for measuring equipment.

6.3.2.2. External annual audit ISO 50.001:2018 accredited Dakks



The recertification external audit of the ISO 50001 (Dakks accredited), carried out by TÜVRheinland, was passed in October 2025 with a **positive rating**.

As **positive findings**:

General:

- Elimination of Natural Gas consumption at the HQ Barcelona, as part of the decarbonization roadmap.
- Several aspects related to energy management and sustainability were positively assessed:
 - Very comprehensive and up-to-date baselines.
 - Overall achievement of savings targets and reduction of energy consumption.
 - Commitment to investing in technological improvements (HVAC) and expanding photovoltaic solar panels.
- It is worth highlighting the improvement of the green roof covering nearly 800 m² at the HQ Barcelona site, which is expected to enhance the performance evaluation for LEED certification.
- Communication of safety, health, environmental, and energy-related aspects and improvements at the entrance to the dining area through the information panel, which is kept highly up to date.
- Pharma SAB: Continuous improvement and reduction of environmental impact in the planned projects are positively assessed:
 - Study for replacing the Heinen dryer to optimize the process and improve energy efficiency aspects (under review).

- Optimization of consumption in CIP Aeromatic/CIO FL2/wash station.
- Digital Twin for water/waste management.
- Expansion of the transformer (TRAFO).
- Decarbonization projects:
 - Loos gas boiler.
 - Installation of electric boiler.
 - Increase in installed photovoltaic power.
- Ranke: Continuous improvement and reduction of environmental impact in the planned projects are positively assessed:
 - Theoretical study of VOC emissions and acquisition of an electric RTO, which helps reduce the plant's natural gas consumption.
 - Segregation of SAB 1 process vents.

Minor non-conformities:

- PRC 0003602 version 6 states that when installing a measuring instrument, an initial verification of the readings must be performed. In the case of Mitre, it is not guaranteed that the clamp meters are calibrated, which is essential to ensure that the measurements are satisfactory.

Recommendations and opportunities for improvement

- The following risks should be assessed:
 - Ranke SAB: a reference in User Requirements to high-efficiency motors could have been included.
 - R&D Sant Feliu: Assess the improvement of lighting in the reagents warehouse through LED technology and controlled activation.

6.3.3. Objectives & goals

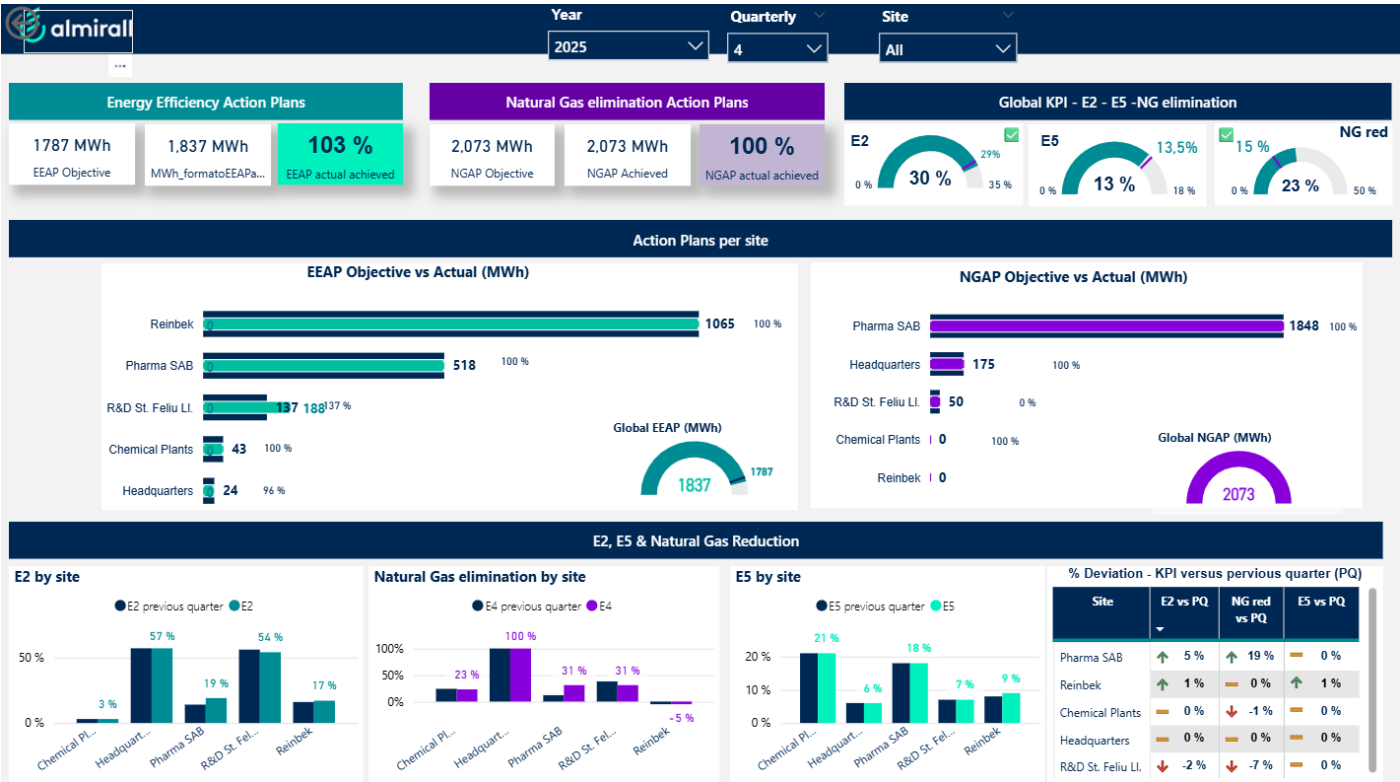
Energy efficiency improvements



Goal achieved: 1.837 MWh/yr

The objectives and goals of the Facility Management Area in 2025 are listed in the table below:
The following graphic shows achievement degree:

2025 Action plan objectives



The calculated savings include the carry-overs from 2024. The savings in consumption through energy efficiency projects calculated by the Facility Management Directors.

Milestones achieved:

The objectives and goals of the Facility Management Area in 2025 along with its degree of compliance as of 31/12/2025, are listed in the table below:

2025 EE objectives and results

1837 MWh (103% achieved)

Goal: Percentage of savings on electrical/gas natural energy consumption of a center. This percentage is obtained from the annual savings in kWh obtained in the projects for the improvement of energy efficiency in respect to the total electricity/gas consumption of the center in kWh.

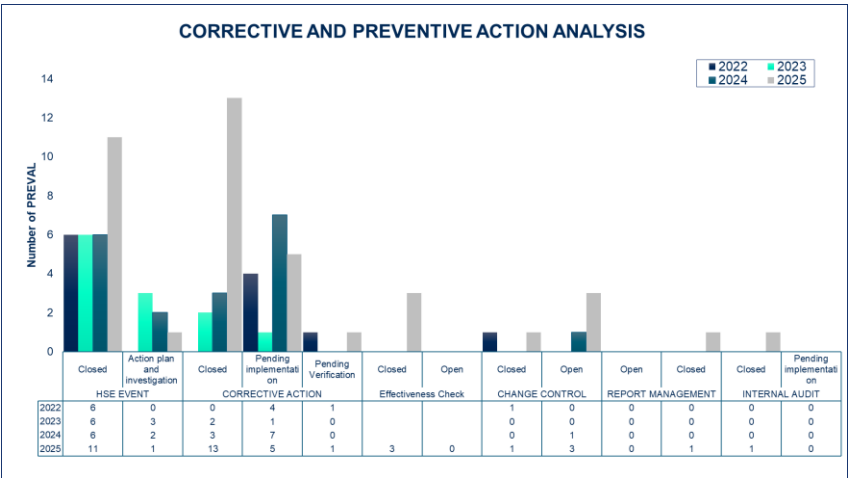
19 energy efficiency action plans were completed throughout 2025. In addition, two decarbonization action plans focused on the elimination of natural gas have been commissioned, and during the first week of 2026, two further decarbonization initiatives will be completed.

19 finished energy efficiency initiatives

2 finished decarbonization action plans

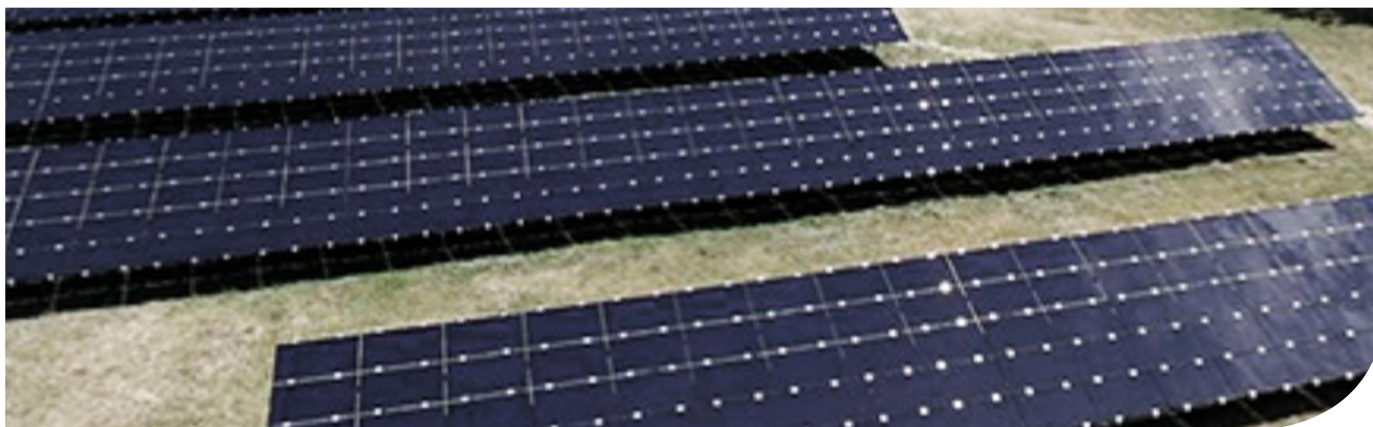
6.3.4. Corrective and preventive actions 2025

Significant deviations identified through the monitoring of the baselines of each center are managed through the PREVAL application.



Most of the actions identified in 2025 pertain to HSE events and corresponding Corrective Actions. Their number has increased compared with previous years. During the 2025 internal audit, several comments and opportunities for improvement were identified. Which explains the increase in the number of PREVAL in 2025.

6.3.5. Energy performance



Over the course of 2025 the following actions were carried out in order to improve the EnMS of the energy efficiency system in Almirall's centers.

1 Green energy contracts & Spain electricity PPA contract

As a part of Almirall's atmospheric emissions reduction, the purchase of Green electric power has been renewed in the Almirall Reinbek site.

A 10-year PPA contract for green electricity has been closed at Spanish sites from 2023 (50% of the energy will be from "Acciona Green Energy" renewal portfolio & the rest will be purchased in the energy market with GDO's).

Thanks to these agreements, CO2 emissions will be zero in this area.



2 Communications plan on the



The news published on Almirall's intranet (Sphere) is attached below:

- World Energy Efficiency Day (also published on LinkedIn)



- External communications: Global Sustainability executive director highlighted Almirall's commitment to decarbonization, emphasizing our progress in energy efficiency and renewable energy, such as the 11% of electricity we self-generate at our facilities.



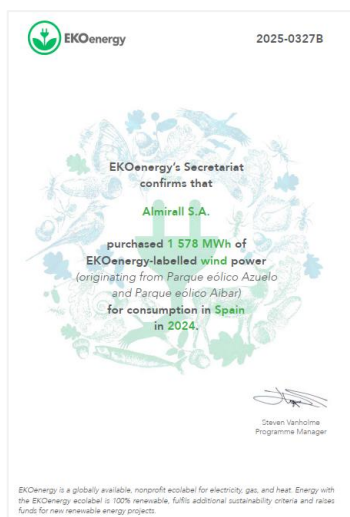
El compromiso de Almirall con la descarbonización



- Our headquarters has achieved the highest level of sustainability certification: LEED Platinum, after completing the recertification process this year.



3 EKOenergy certificate for HQ electricity.



4 Reinbek photovoltaic Plant

Solar photovoltaic panels for self-consumption have been up and running since mid-January 2025. The installed PV plant has 410 kWp power.

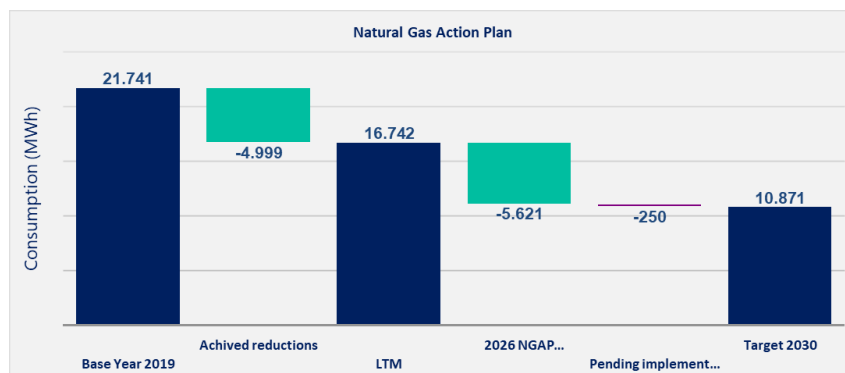


5 Sant Andreu Photovoltaic Plant Extension Phase III

Solar photovoltaic panels extension for self-consumption (Phase III) has been installed.

5 Decarbonization Roadmap 2023-2030

The company's decarbonization plan establishes the roadmap for achieving the 2030 science-based emissions reduction targets.



During 2025 all these initiatives have been commissioned:

- Electrical boiler (Pharma SAB)
- Hot & Cold-water generation (1st phase)- (Pharma SAB)
- Booster- (Pharma SAB)
- RTO (Sant Celoni)

6 Next Gen Grants projects review:

Subvencions Next Gen – Resultats globals 2020 – 2025



PROJECTE	CONVOCATORIA	PRESSUPOST	SUBVENCIÓ	ANY SOL·LICITUD	ANY JUSTIFICACIÓ
Substitució Refredadora Sant Andreu (IFA)	IDAE Industria - ICAEN	144.000,00 €	23.173,50 €*	2020	2022
Substitució Clima Sant Celoni (Ranke)	IDAE Industria - ICAEN	235.530,00 €	57.891,00 €*	2021	2023
Substitució Refredadora Sant Feliu (Ranke)	IDAE Industria - ICAEN	263.360,82 €	40.866,66 € 44.411,49 €*	2021	2023
Fotovoltaïques Sant Feliu (Almirall)	IDAE Autoconsum - ICAEN	95.119,97 €	12.133,80 € #	2021	2023 *Requeriment contestat
Carregadors Elèctrics Sant Andreu (IFA)	IDAE MOVES III - ICAEN	179.254,12 €	53.776,24 € *	2022	2024
Substitució Refredadores y ACS Mitre (Sinkasen)	IDAE EERR - ICAEN	889.357,24 €	262.385,28 €*	2022	2025
Ampliació Fotovoltaica Sant Feliu (Almirall)	IDAE Autoconsum - ICAEN	422.792,15 €	26.094,36 €	2022	n.a.
Fotovoltaïques Sant Celoni (Ranke)	IDAE Autoconsum - ICAEN	295.890,00 €	36.041,88 €	2023	12 mesos després de la concessió
Fotovoltaïques Sant Andreu Fase 1 (IFA)	IDAE Autoconsum - ICAEN	260.100,00 €	27.919,00 €	2023	12 mesos després de la concessió
Inversions línia productiva Sant Andreu (IFA)	Inversions Productives - ACCIÓ	1.050.056,70 €	210.011,34 € *	2024	2025 *Estem treballant en la justificació
Inversions línia productiva Sant Celoni (Ranke)	Inversions Productives - ACCIÓ	2.610.046,00 €	500.000,00 €	2024	n.a.
Instal·lació coberta verda Mitre (Almirall)	Coberta Verda – Aj. Barcelona	290.000,00 €	70.000,00 €*	2024	2025
Instal·lació bombes calor Sant Andreu (IFA)	IDAE EERR - IDAE	198.116,35 €	198.116,35 € 198.115,10 €	2024	2026
Inversions línia productiva Sant Andreu (IFA)	Inversions Productives - ACCIÓ	1.215.027,00 € 1.431.008,45 €	227.165,58 €	2025	2026
TOTAL		5.331.793,65 €	1.223.024,21 €		

PRESENTADES

CONCEDIDES

JUSTIFICADES

DENEGADES

Hauria d'arribar ingrès 2025.

* ingrès rebut.

7 CAEs Pilot at R&D Sant Feliu

A CAEs pilot grant has been conducted related to the replacement of the second Trane unit in Sant Feliu. The CAE has already been submitted and verified, and the documentation is currently under review by ICAEN,

Fi Group is evaluating other feasible measures in Almirall sites.

8 Evaluation Report on Energy Efficiency Improvement Opportunities at the Barcelona Headquarters

- Identify and assess, through on-site field auditing, the full set of energy efficiency measures that could be implemented in the building.
- Perform energy simulations for each potential energy efficiency measure using recognized software, implementing each solution in the virtual model of the system in order to obtain all values and parameters related to efficiency and consumption.
- Determine the investment costs and assess whether each Energy Efficiency Measure (EEM) is implementable or not, in accordance with energy efficiency criteria.

9 Energy efficiency trainings

9.1. Act4Impact 2030: A Purpose-Driven Journey Toward Sustainability
Includes five mini-lessons, with the Planet pillar focusing on energy efficiency.

9.2. Workday offers the opportunity to access and learn from external courses.



Which skills are you interested in learning?

Add a skill

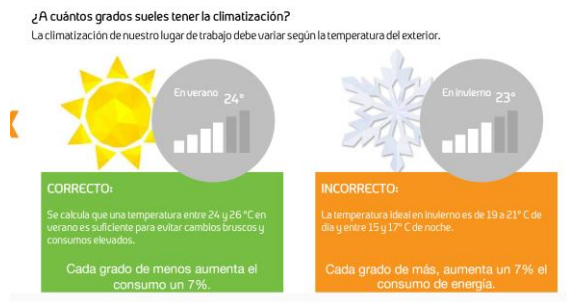
+ Microsoft Excel + Microsoft Office + Procurement + Construction + Solar Energy
 + Energy + Wind Energy + Analytical Skills + Energy Conservation
 + Renewable Energy

Summarize key learnings

Video
Energy consumption reduction
3m 44s • Updated Sep 2025
LinkedIn • From the course: LEED Green Associate Cert Prep
16,884 learners

Save

9.3. The course “**Sustainability, Environment, and Best Practices**” aims to provide new information on essential consumption and energy efficiency good practices for reducing the office consumption such as recommended temperature in office, lower lighting usage, etc. The course is mandatory for the entire company and for all new employees. During 2025, it was completed by 83 people.



La energía eléctrica supone la principal causa de emisión de CO₂ de la mayoría de empresas españolas.

Hacer un uso racional de los aparatos eléctricos puede contribuir tanto a la disminución de tus gastos como a la mejora del Medioambiente.

Minimizar la cantidad de energía consumida para el servicio energético facilita la reducción del uso de combustibles fósiles y así, la reducción de emisiones de gases de efecto invernadero.

Impresora Luz Teléfono Cargador Ordenador Monitores Climatizador Batería

Reduce la contaminación y el consumo energético del sistema de climatización:

- 1 Prioriza el ventilador**
En verano, utiliza ventiladores o el modo ventilación del aire acondicionado.
En invierno, evita el uso de calefactores eléctricos.
- 2 Mantén una temperatura estable**
En verano, 26°C es una temperatura adecuada. En invierno, una temperatura entre 19°C y 21°C es suficiente.
- 3 Usa ropa adecuada**
Adecua tu vestimenta a las circunstancias climatológicas.
- 4 Tiempo para climatizar**
Cuando funcione el sistema de climatización, mantén cerradas las puertas y las ventanas de la estancia.

6.3.6. ESG program

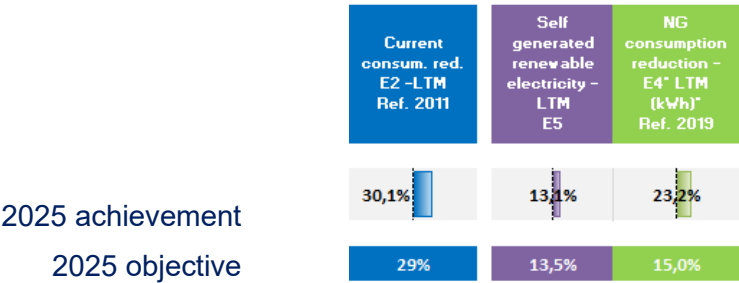
2025 objectives (related to energy efficiency, renewals and natural gas reduction) & achievement.

Objective definition:

- E2:** % energy consumption reduction (includes photovoltaics)
- NG elimination:** % carbon footprint reduction in natural gas consumption
- E5:** % self-generated renewal electricity

2025 achievement:

E2 & NG reduction 2025 objectives have been met and E5 objective was nearly achieved. The reduction in natural gas consumption has exceeded the target because the Farma SAB projects were launched earlier than initially planned.





6.3.7. Energy consumption



Overview

Energy consumption

In Almirall centers, the monitoring and registration of electricity and natural gas consumption is carried out through the energy data management program of the NUS Consulting Group. The consumption and annual cost of energy in Almirall's centers are shown in the graphs below.

Gas natural consumption according to the 2025 utility bills is significantly lower than in the previous year due to decarbonization (look at NGAP). Because of electrifying the equipment, there is a slight increase in the company's electricity consumption; however, this increase is significantly lower than the reduction in natural gas consumption resulting from electrification. Moreover, the expansion of photovoltaic plants and the commissioning of the Reinbek photovoltaic facility further increases the generation of this type of energy.

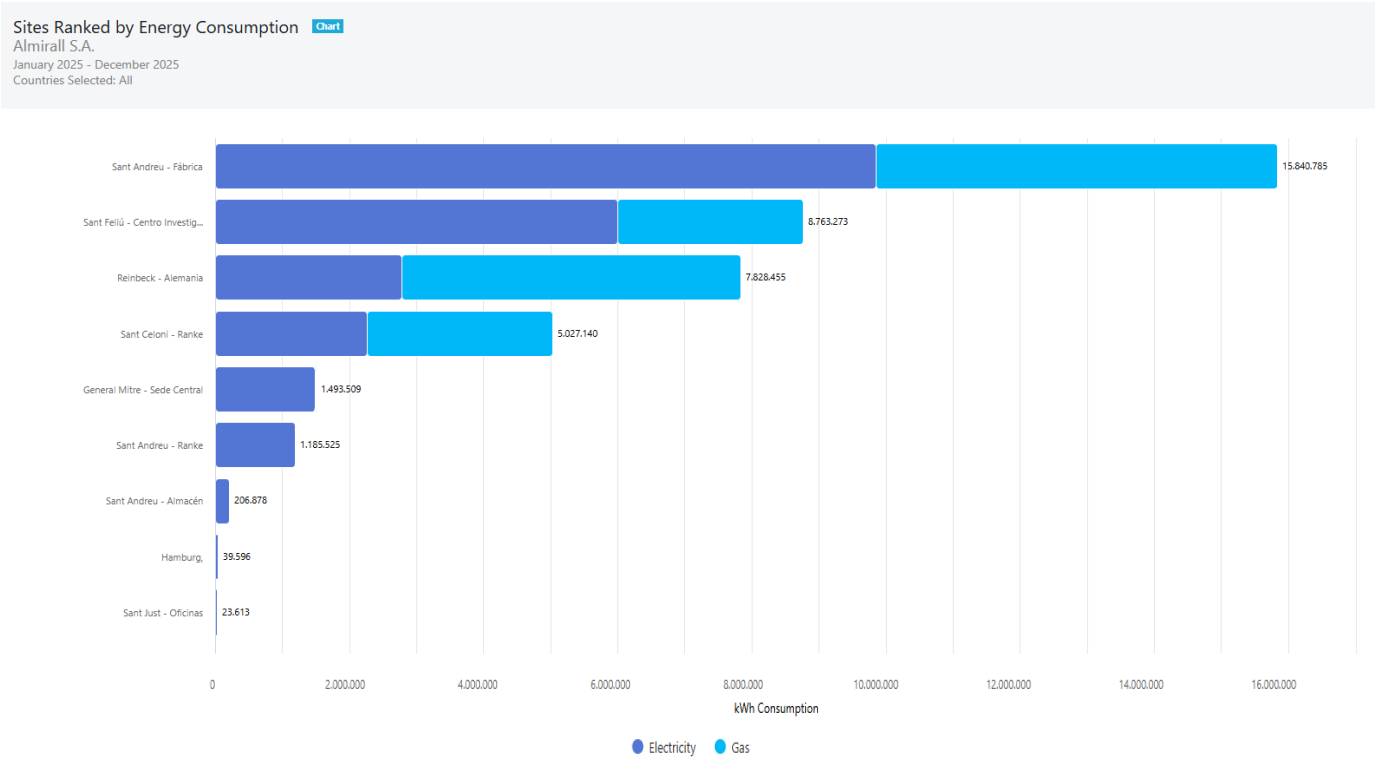
A record of diesel/LPG consumption is also made.

Energy type MWh	2025	2024
Electricity grid	23.776,96	23.122.589
Sant Andreu Pharma Plant	9.847,88	8.982,43
R&D Sant Feliu	6.001,65	5.279,45
Reinbek	2.761,06	3.575,019*
Ranke – Sant Celoni	2.257,81	2.312,73
Headquarters	1.492,55	1.477,83
Ranke SAB	1.185,52	1.234,48
Sant Andreu –Sab Sur	206,88	241,00
Sant Just Office	23,62	19,65
Photovoltaics	3.574,23	2.806,87
Ranke – Sant Celoni	588,26	593,01
Sant Andreu Pharma	2187,17	1.672,58
R&D Sant Feliu	428,65	457,77
Reinbek site	277,10	0
Headquarters	93,04	83,51
Thermal	16.742,37	20.296,24
Sant Andreu Pharma SAB	5.992,91	9.549,53
Reinbek site*	5.217,55	4.975,33*

R&D Sant Feliu de Llobregat	2.761,62	2.706,02
Ranke – Sant Celoni	2.769,33	2.977,08
Headquarters	0,96	88,35

- December invoices have not arrived yet.

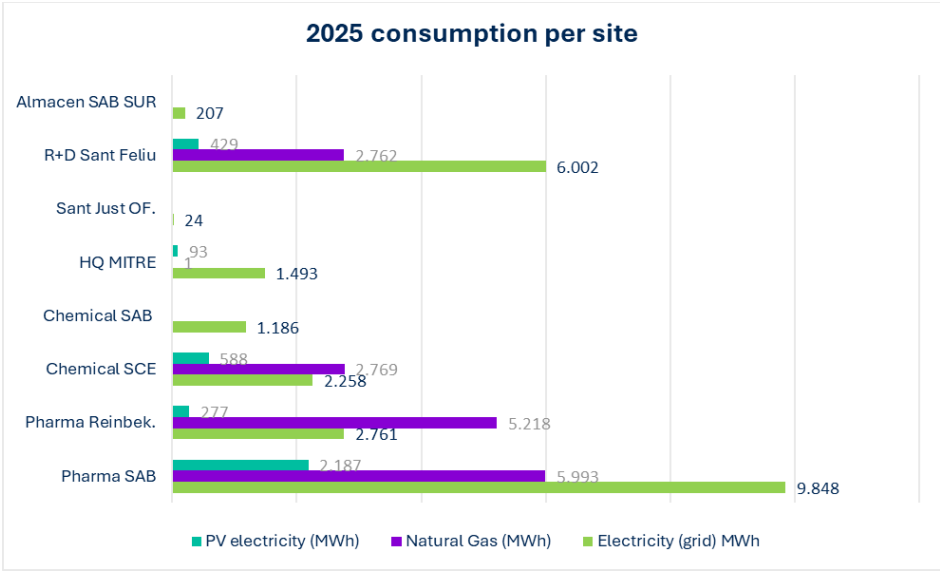
Energy invoiced consumption per site (electricity & natural gas):



Hamburg is not included in ISO 50K scope.

Reinbek natural gas and electricity December invoices have not been received yet. Our estimation differs just a little bit from NUS. We take the data from Almirall partial meters.

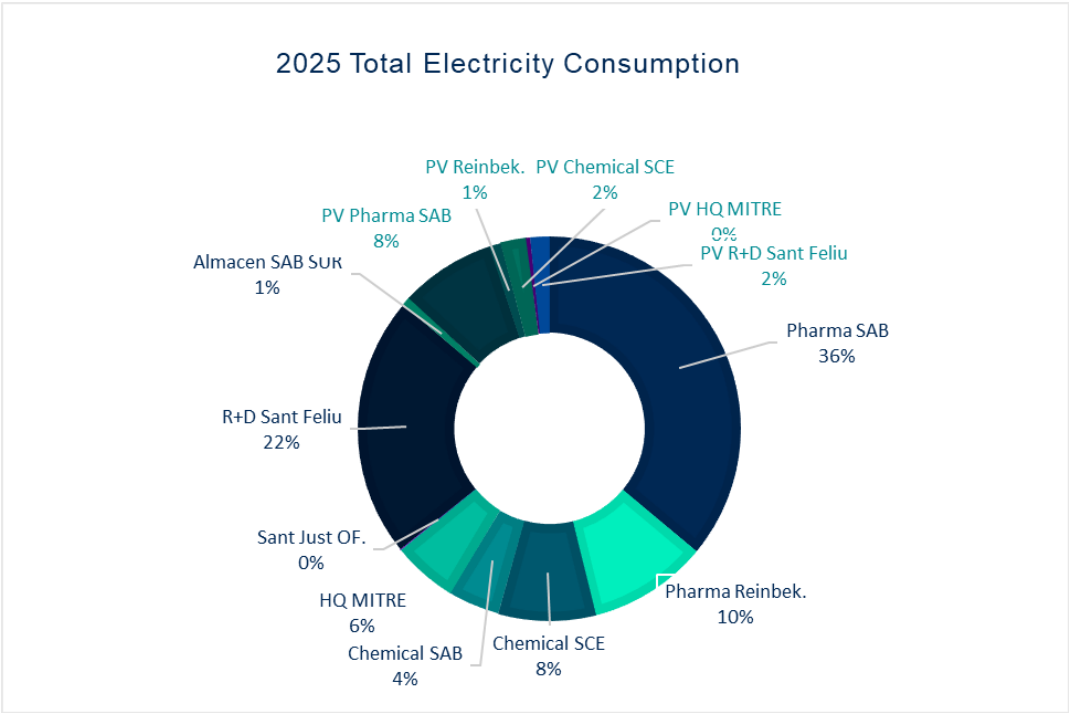
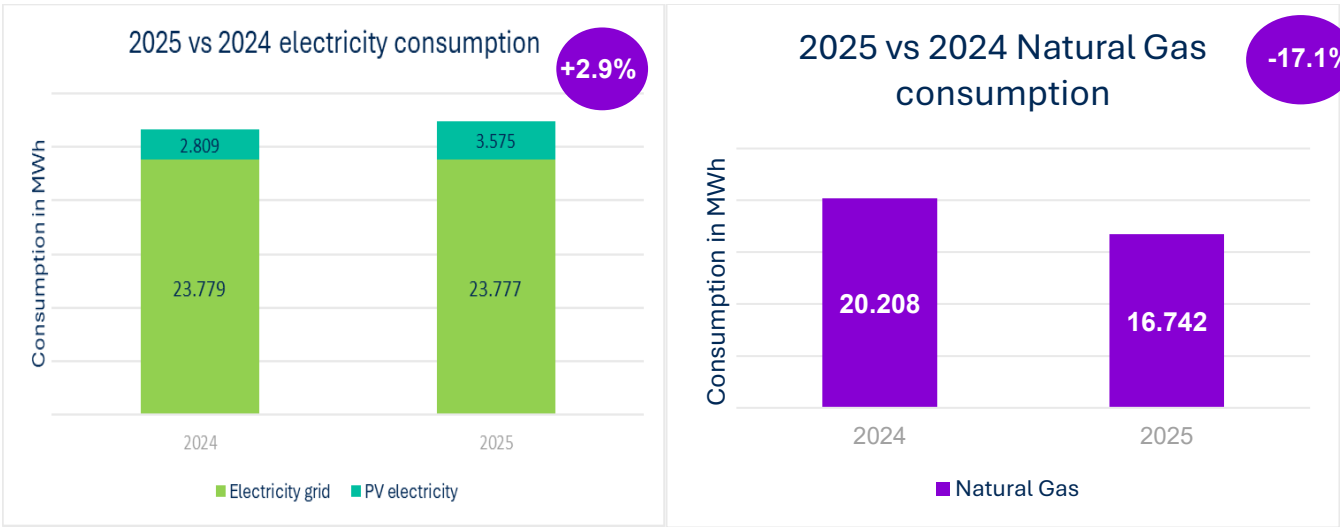
QR consumption of natural gas is included in the consumption of the Sant Andreu pharmaceutical plant because it is a common service for Sant Andreu de la Barca.



Electrical and natural gas consumption

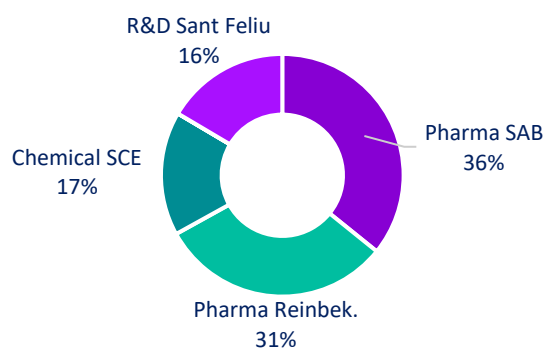
The consumption percentage per work center is split as shown in the graph below, the Sant Andreu Pharma Plant (36%) and the de Sant Feliu Research Centre (22%) being the centers with highest *electricity consumption*.

The Sant Andreu Pharma plant accounts for the highest *gas natural consumption* at 36%, although this represents a significant decrease compared to the previous year (47%). It is followed by Reinbek (31%) and the R&D Sant Feliu de Llobregat center (16%).



Total consumption: 27.352 MWh

2025 Natural Gas Consumption



Total consumption: 16.742 MWh

6.3.8. Photovoltaic installations

Solar photovoltaic electricity installations at Almirall:

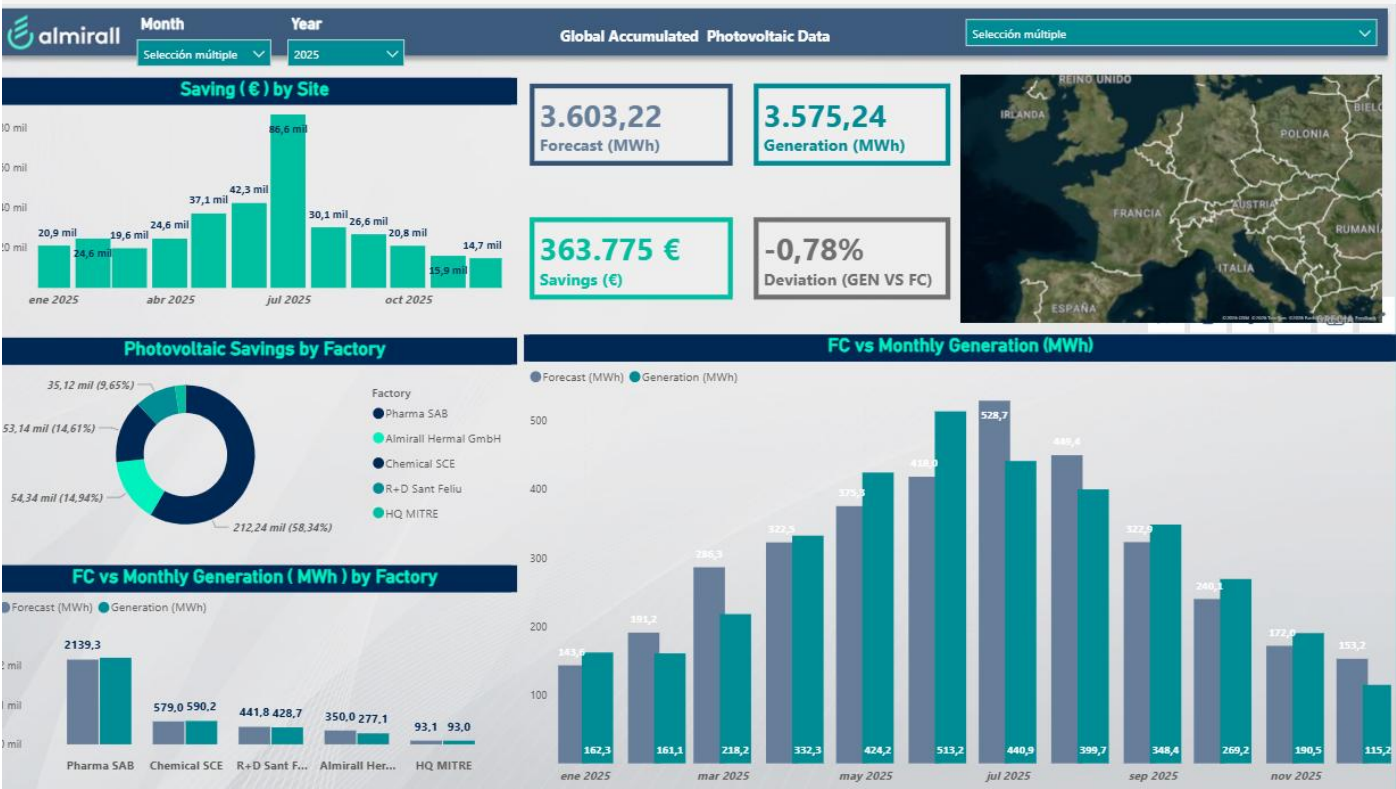
Site	2022 (kWp)	2023 (kWp)	2024 (kWp)	2025 (kWp)
Sant Celoni	310	526	526	526
Sant Andreu	802	1.052	1.946	2.340
Sant Feliu	356	356	356	356
Sede Central	57	57	74	74
Reinbek	0	0	0	410
TOTAL	1.525	1.991	2.901	3.706

Pharma SAB has extended the solar plant power during 2025 (Phase III).
Solar panels at Reinbek site have been installed in mid-January 2025.

Data, consumption/cost energy can be tracked monthly in a Power Bi (Directors Facility and VP can access too).

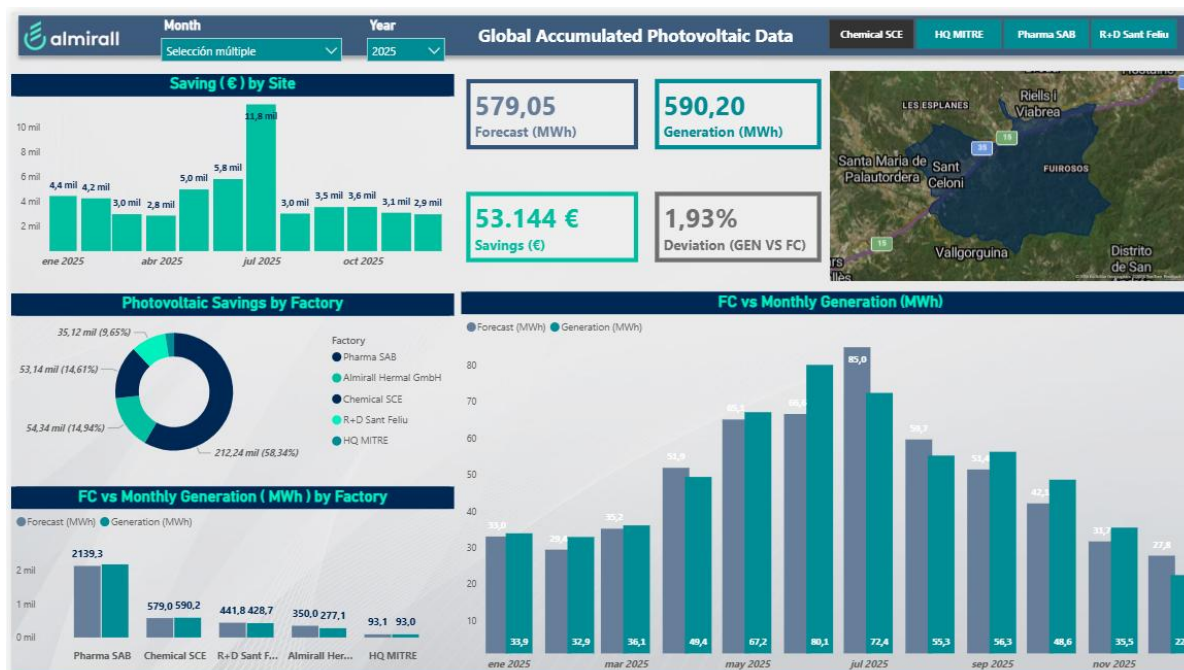
The graph below shows globally Almirall generation per site. The total PV generation has been 3,57 GWh and it has generated an accumulated saving of 363 k€ (electricity not purchased).

Globally:



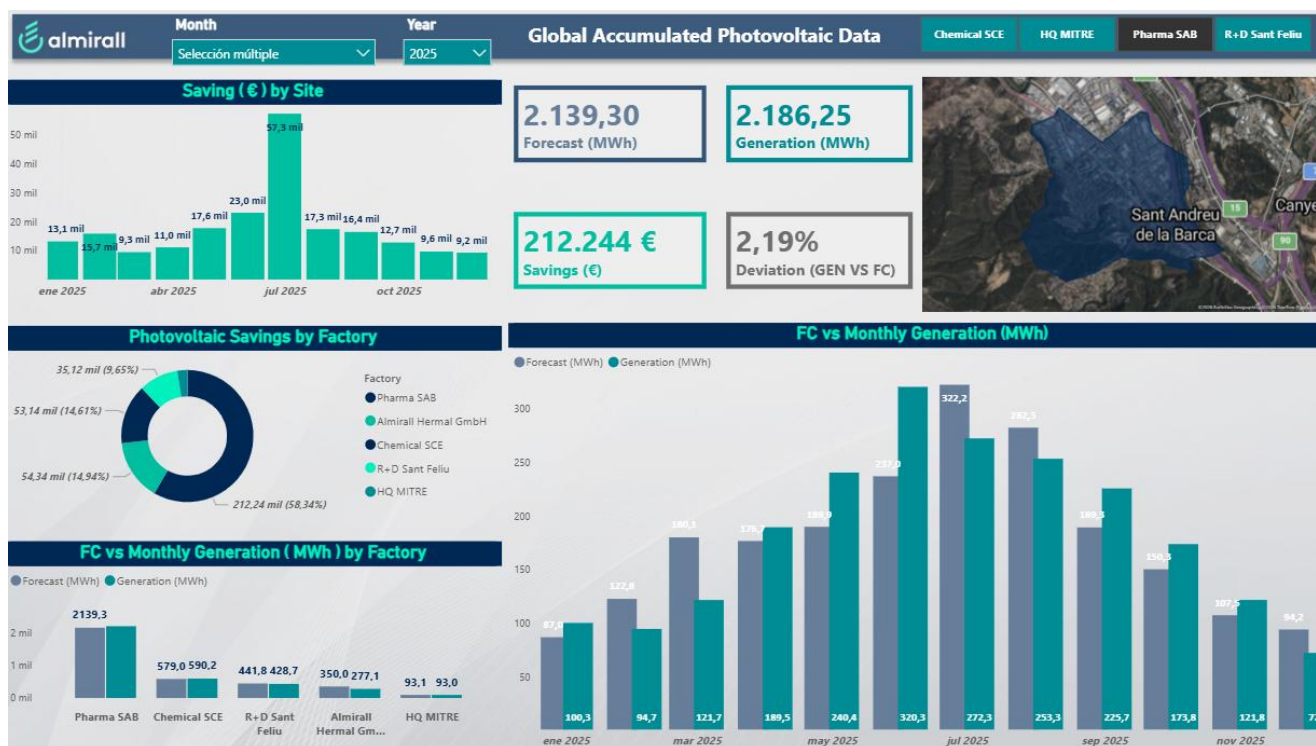
Sant Celoni

The following graph shows the solar electricity generated in the PV plant and the comparison with the estimated production. The solar plant generated 589 MWh during 2025 equivalent to 20,7% of self-consumption. The graph shows that the generation has been as expected.



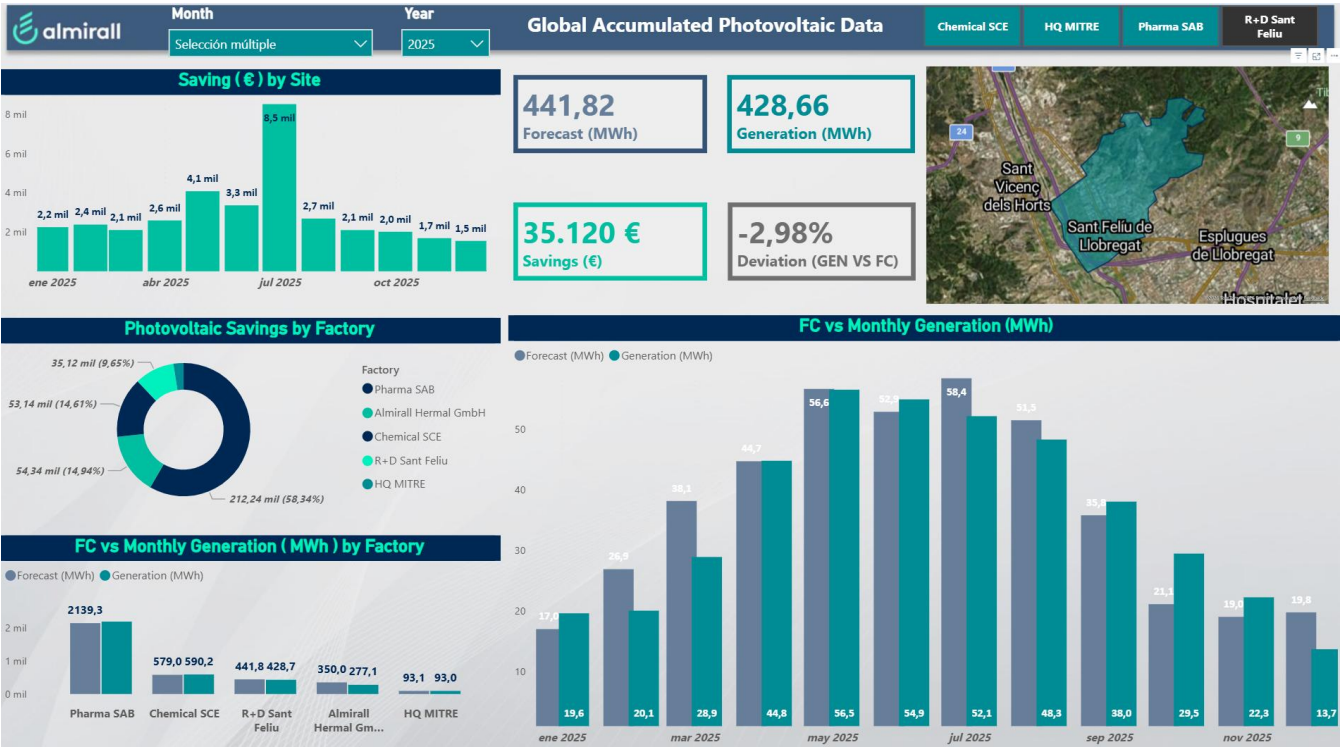
Sant Andreu de la Barca

The installation of solar photovoltaic panels for self-consumption at SAB Pharma Plant has been running since 2019. A Phase I extension in power was installed at end of 2023, a Phase II in 2024 and a Phase III during 2025. The total power has increased to 2340 kWp. To sum up, PV plant generated 2,19 GWh in 2025 and accumulated a saving of 212 k€.



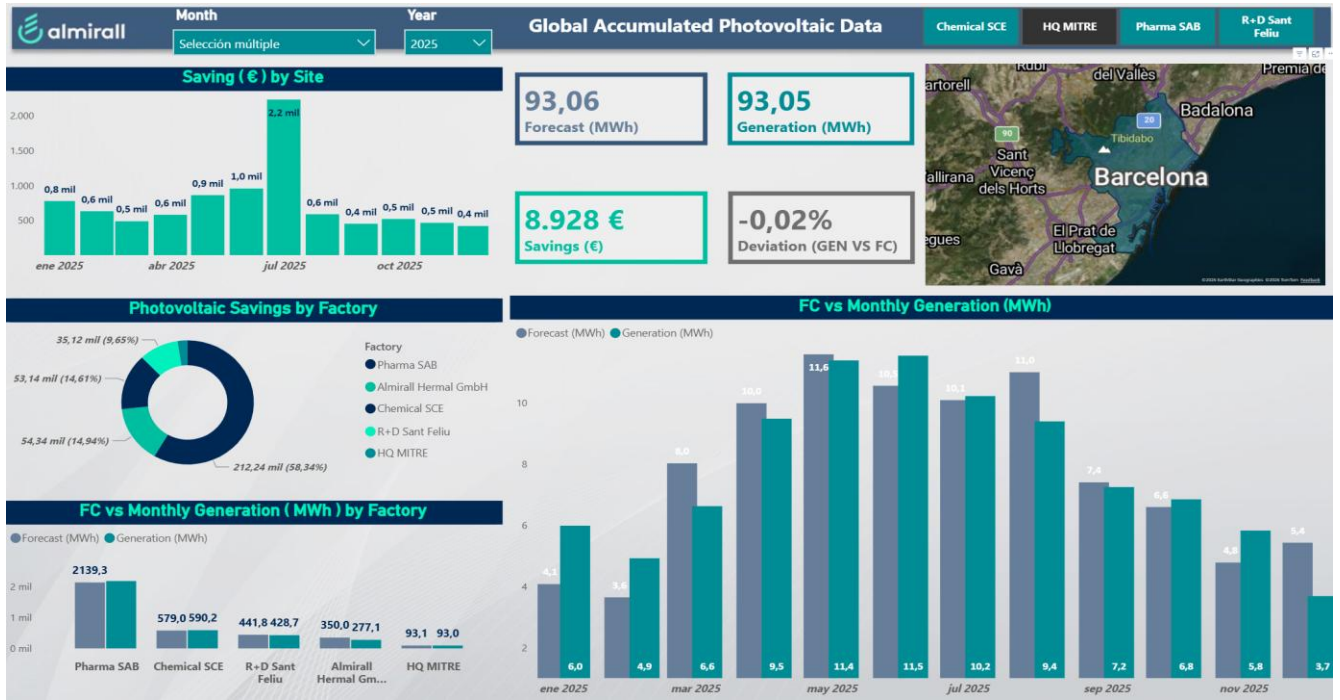
R&D Sant Feliu de Llobregat

PV plant generated 0,43 GWh in 2025 and it has generated an accumulated saving of 35.120 € during 2025.



Headquarters

PV installation has generated 93,05 MWh in 2025. Production has been approximately the estimated (-0,02%) and it has generated an accumulated saving of 8.928 €.



Reinbek site

In mid-January 2025, a 410 kWp solar power plant was commissioned at the Reinbek site. In 2025, this installation generated 277,10 kWh, accounting for 9% of the center’s total electricity consumption.



Less generation than expected due to:

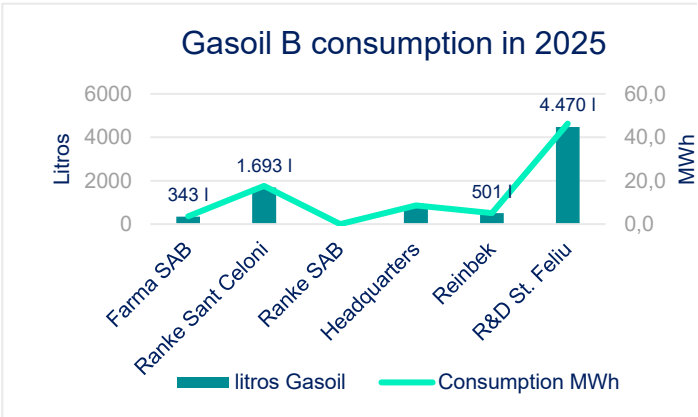
- PREVAL 1279468- Reinbek Team noticed recently that one of the 2 inverters for PV B15 was in error, due to defective DC sensor. Warranty exchange was arranged.

6.3.9. Consumption of Diesel

In some centers there is a small diesel oil tank which is used for the diesel generator, fire-fighting equipment and/or forklift trucks. The purchases of diesel oil per center in 2025 are listed below.

Following the power outage that occurred in Spain on 28 April 2025, the emergency generators were activated to ensure the continuity of essential operations at each site. Consequently, fuel purchases have increased this year to refill the tanks.

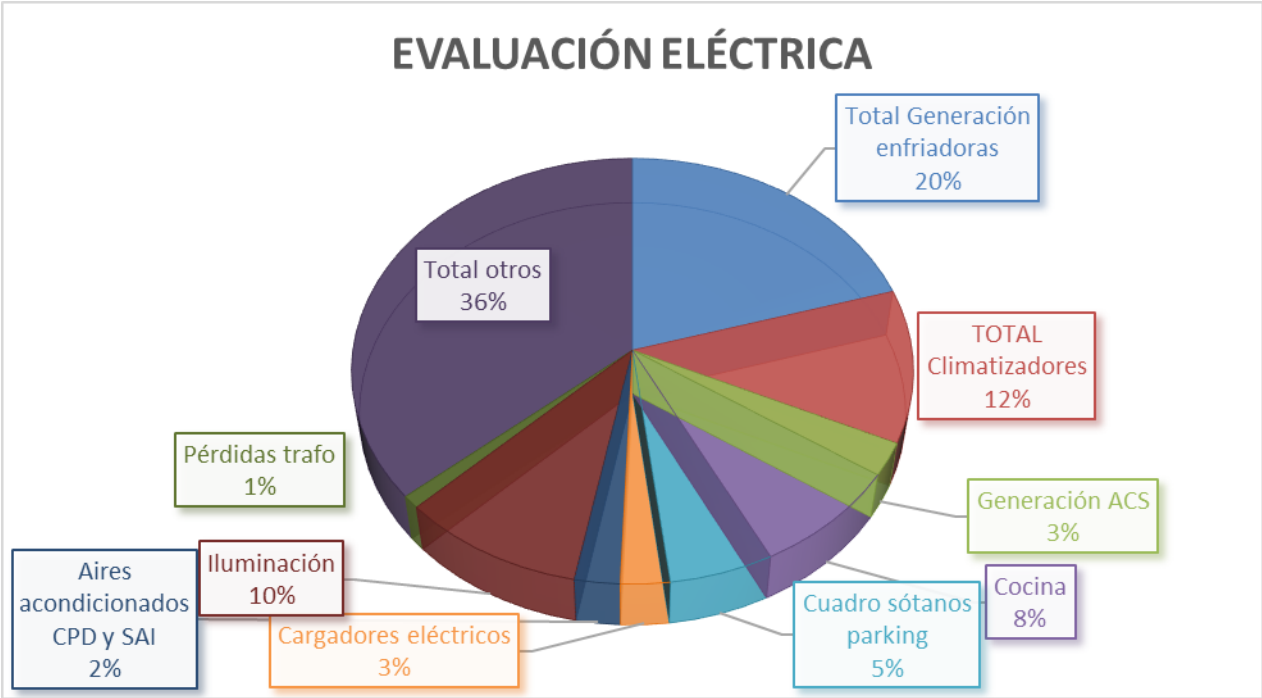
Additionally, Reinbek consumed 15 MWh of GLP.



6.3.10. Significant uses and energy performance indicators (EnPIs)

Headquarters

HQ has been Neutral Carbon since April 2024 (natural gas is not used. Only for back-up). The most significant use in HQ is **climate (HVAC)**.
The following results are obtained according to uses from the electrical energy evaluation of 2025.



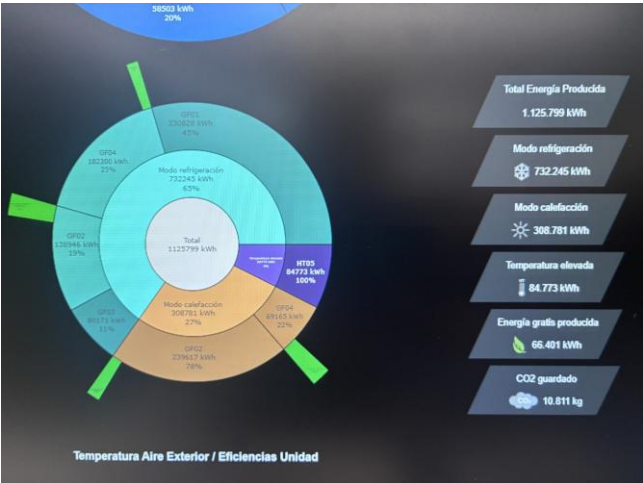
Electrical consumption of climate generation of each machine:



2025 Data from Honeywell

Thermal Evaluation

Devices energy (Cold, heat and elevated temperature-ACS).



MONITORING INDICATORS

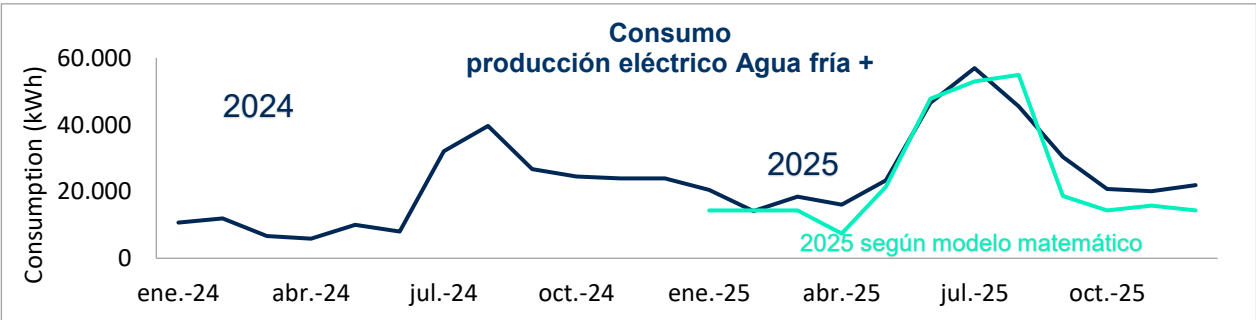
Three monitoring indicators are defined for significant energy uses that correspond to:

- electrical HVAC generation (chillers), for monthly electrical consumption in Ee_Kwh/month
- Principal HVAC (climatizadores principales) & -1 floor for monthly electrical consumption in Ee_Kwh/month

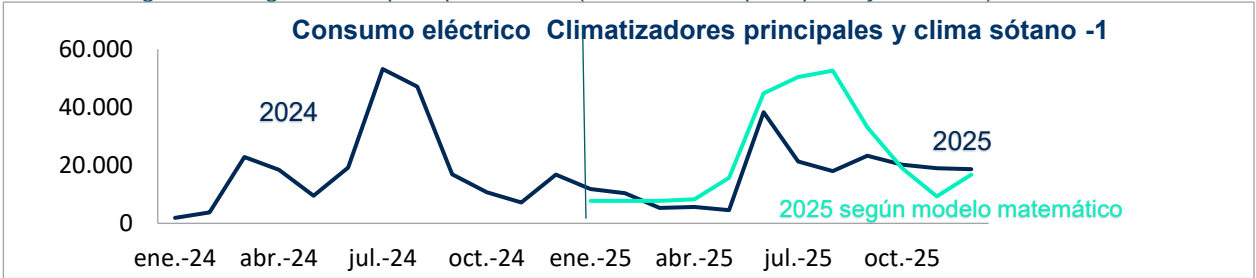
ENERGY MONITORING

Energy monitoring has been carried out of the significant use of climate by means of the electrical and thermal baseline, as shown below. Consider that during this year the site has been electrified.

Baseline monitoring & checking electrical climate generation (chillers+ pump distribution)

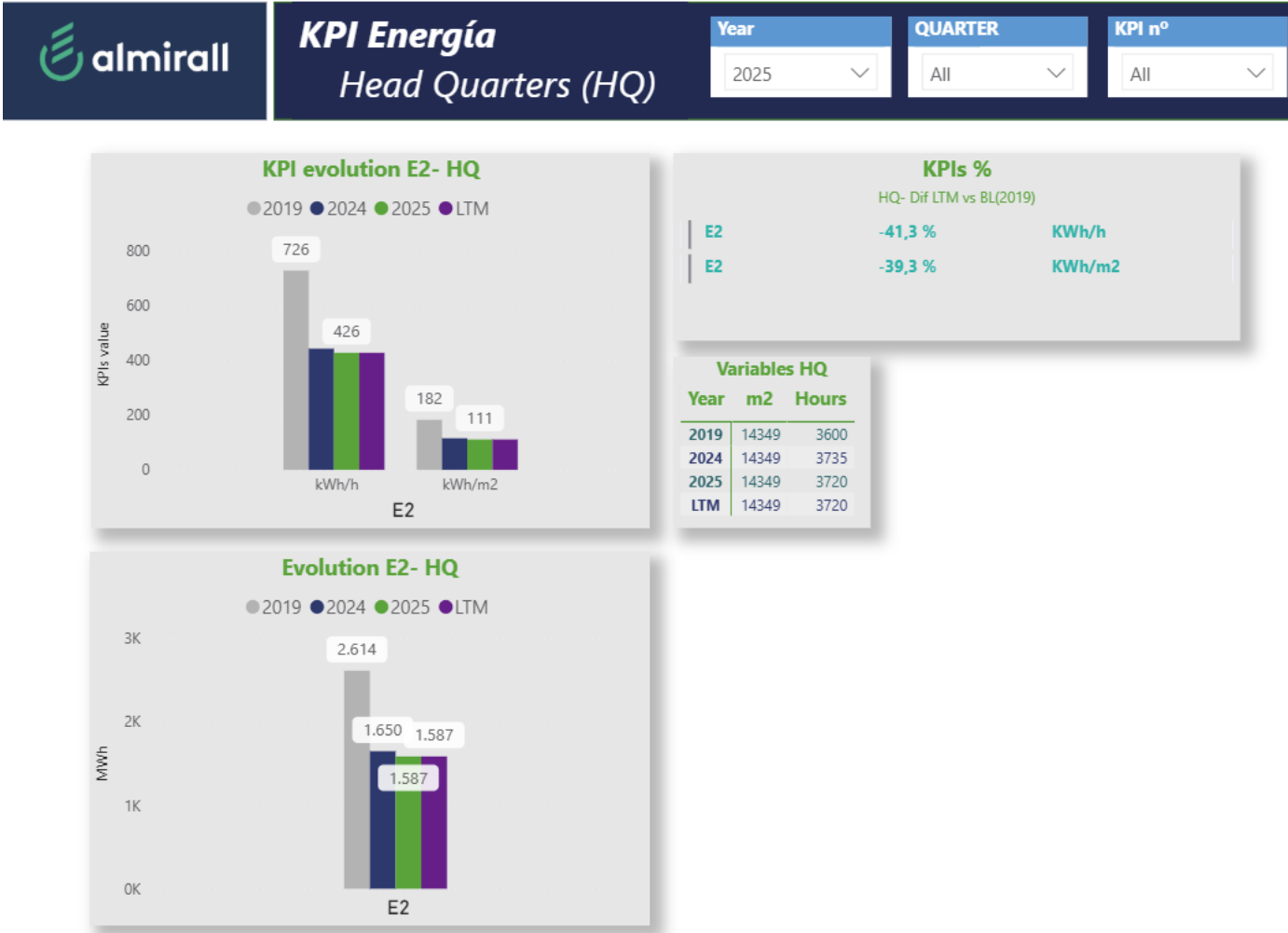


Baseline monitoring & checking electrical principal HVAC's (climatizadores principales y sótano -1)



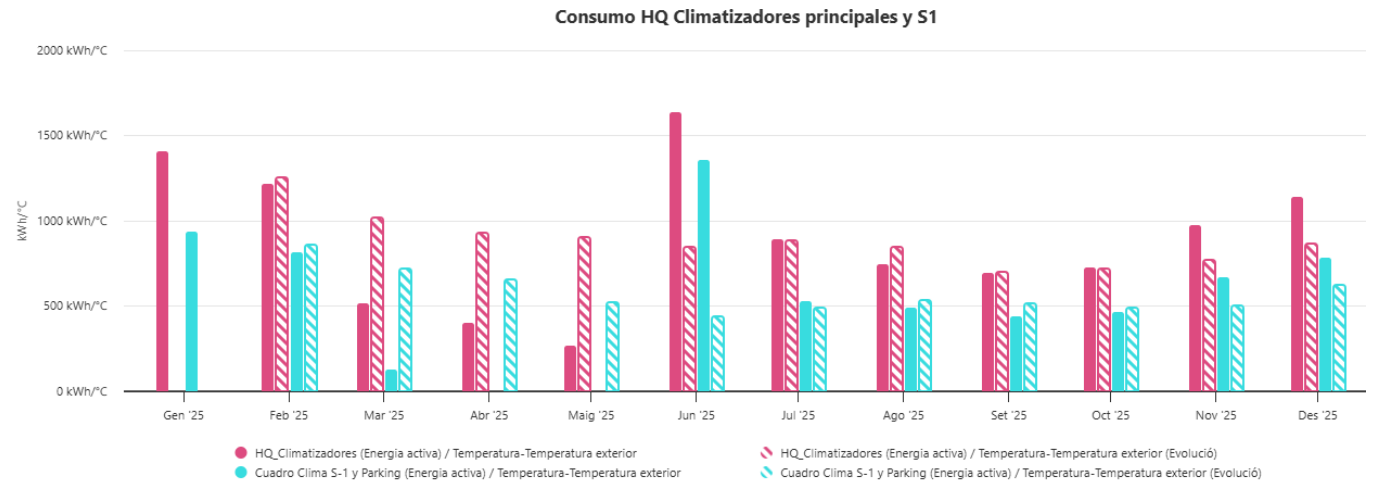
It's a new base line. It is needed more data to be more precise.

KPIs



KPI s DEXMA

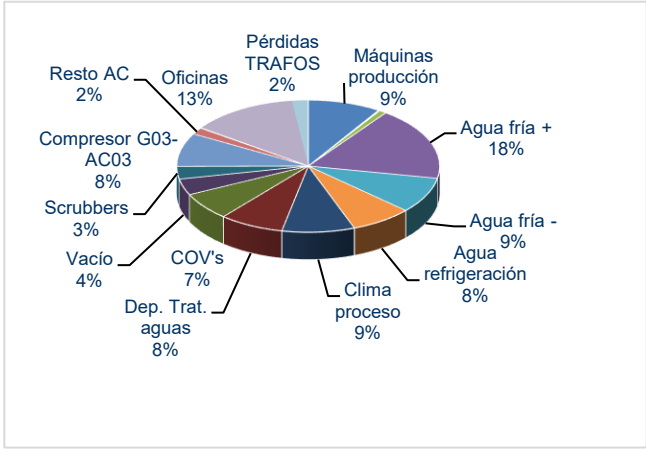
HQ is acquiring the data since meters installation. Here you can see some examples:



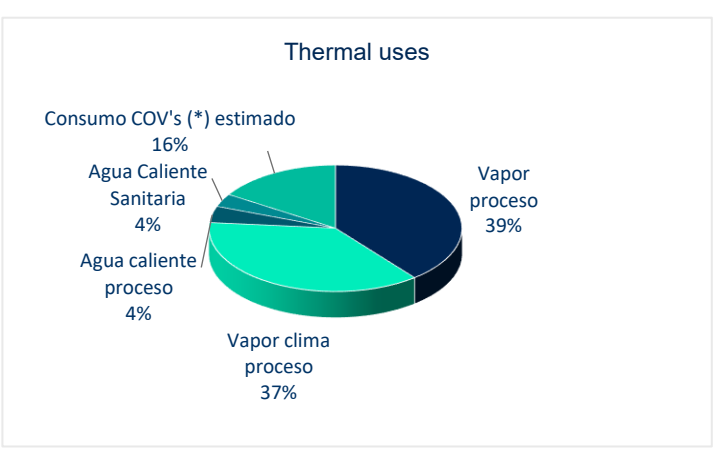


Sant Celoni Chemical Plant

The following results are obtained according to uses from the 2025 **electrical** energy evaluation.



The following results are obtained according to uses from the **2025 thermal** energy evaluation.



MONITORING INDICATORS

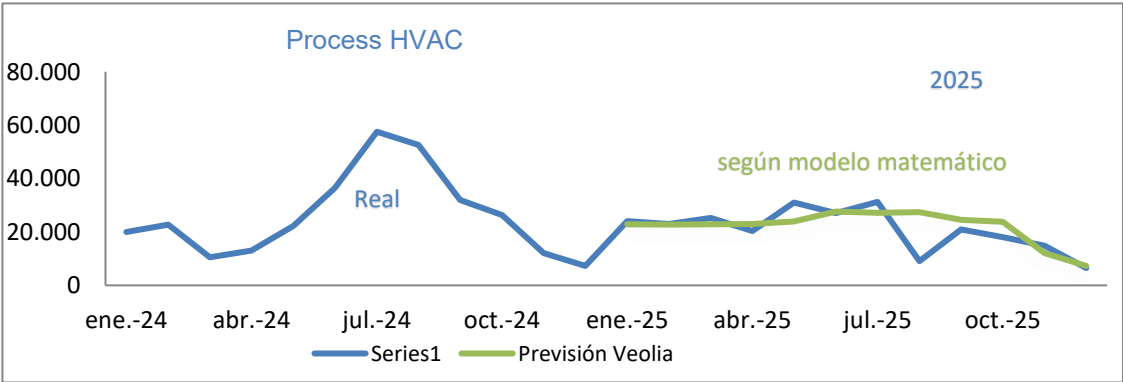
The following results were obtained according to uses from the 2024 energy evaluation. The following significant uses (2025) were identified in the Sant Celoni Chemical Plant.

- Process steam for monthly **thermal consumption** in Et_Kwh/month.
- Process HVAC for monthly **electrical consumption** in Ee_Kwh/month.
- COV's, for monthly **thermal consumption** in Et_Kwh/month

ENERGY MONITORING

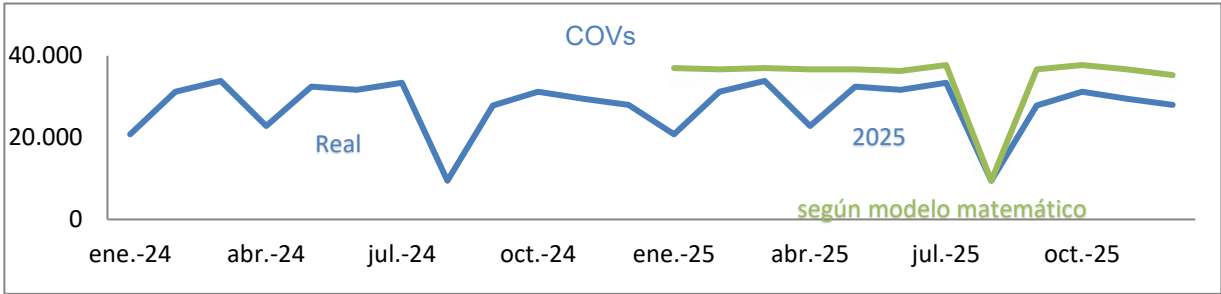
Energy monitoring was carried out of the uses shown below.

Electrical electricity baseline monitoring and checking (Process HVAC)



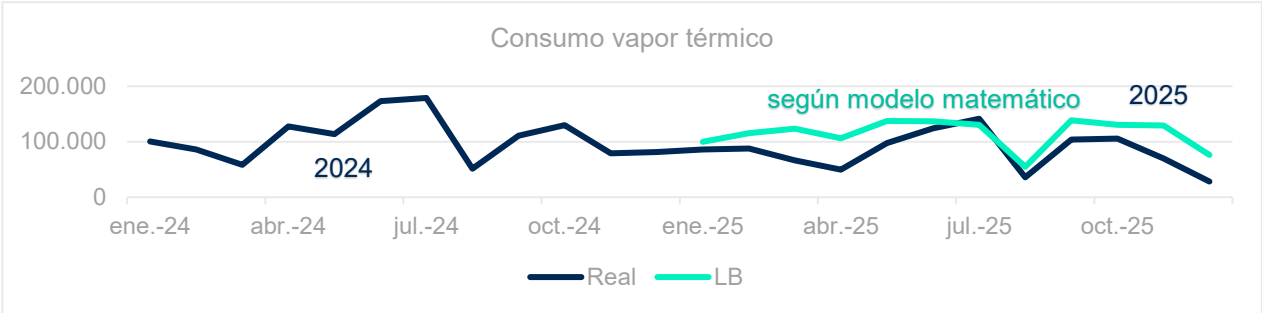
In August there is a deviation due to 3 weeks plant shoot down.

Thermal baseline monitoring and checking VOC's

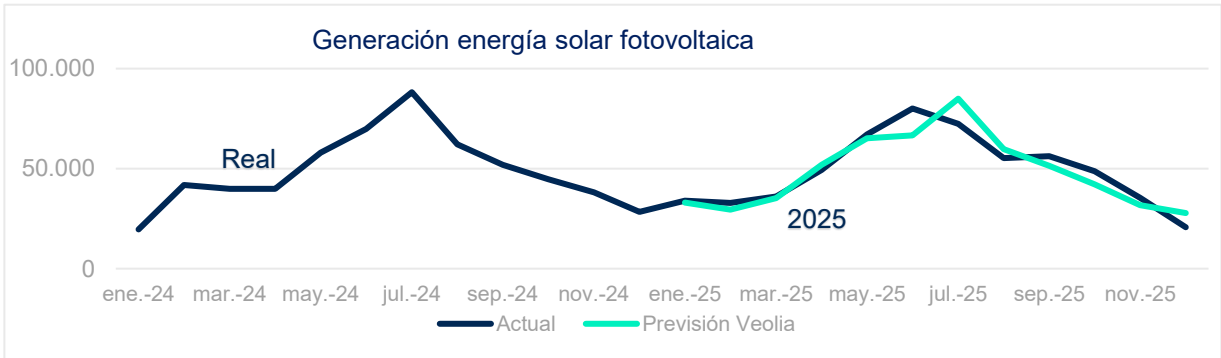


It must be considered that on 05.01.26 an electric RTO (decarbonization) will be put into operation, and the VOC plant will be removed.

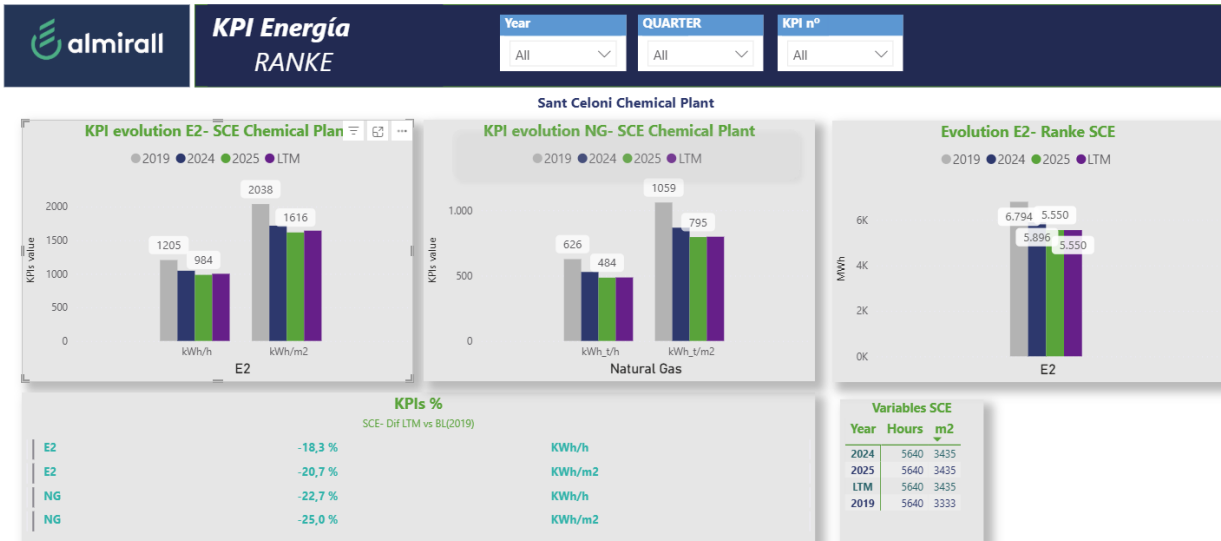
Thermal baseline monitoring and checking Process Steam



Electrical baseline monitoring and checking Photovoltaic electricity

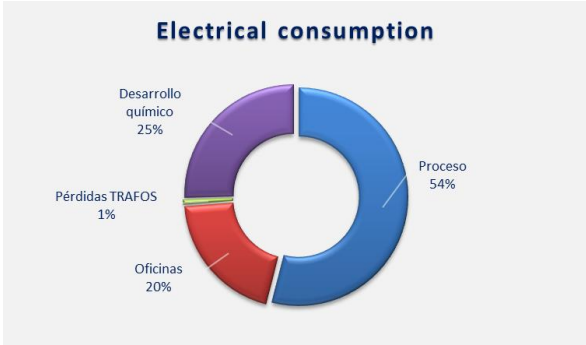


General KPIs:

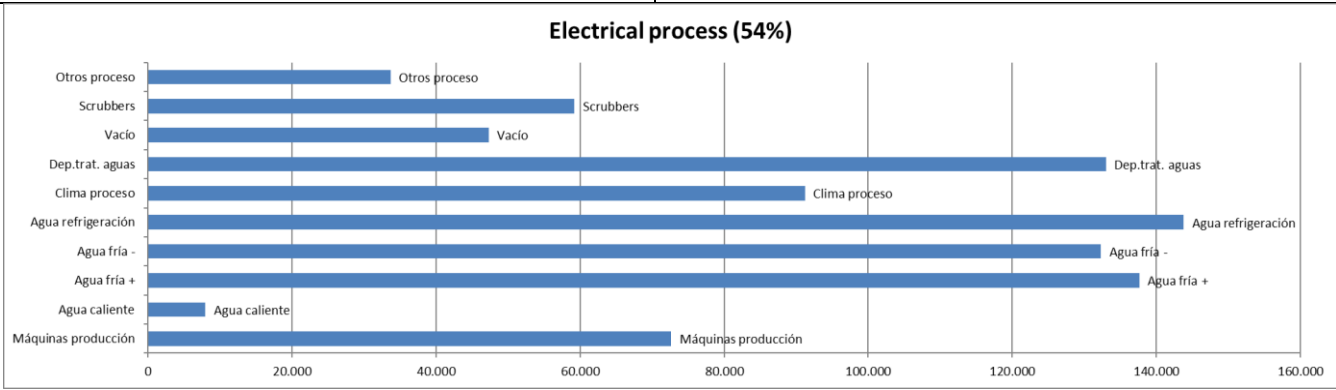


Sant Andreu de la Barca Chemical Plant

The following results are obtained according to uses from the 2025 electrical energy evaluation.



From the thermal evaluation of 2025, we obtain the annual gas consumption for steam production is 1,276,373 kg/h of steam consumption in Ranke. A steam pipe arrives from the Sant Andreu pharmaceutical plant to supply the needs of the chemical plant. There is a partial steam meter on the branch of the network that goes to Ranke.



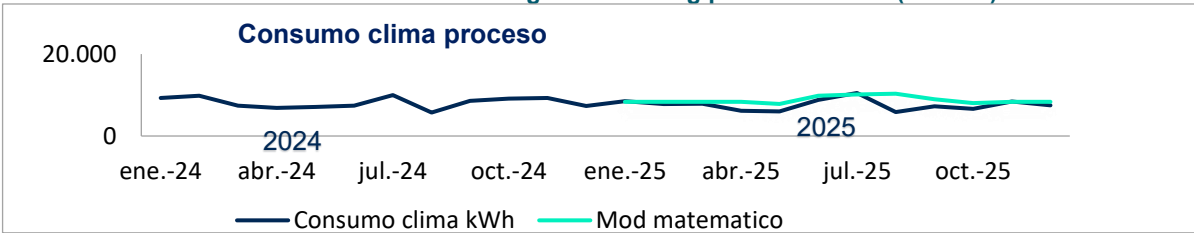
MONITORING INDICATORS

The following results were obtained according to uses from the 2024 energy evaluation. The following significant uses (2025) were identified in the Sant Andreu Chemical Plant.

- Process HVAC (+ cold water), for monthly electrical **consumption** in **Ee_Kwh/month** and monthly **thermal consumption** in **Et_Kwh/month**
- Steam for monthly thermal **consumption** in **Et_Kwh/month**.
- DQ area, for monthly **electrical consumption** in **Ee_Kwh/month**

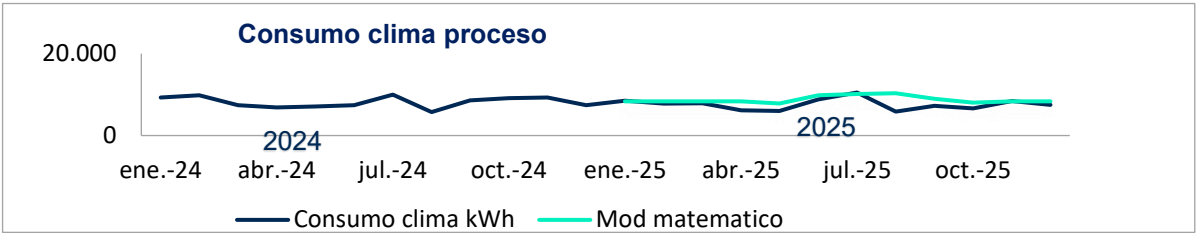
ENERGY MONITORING

Energy monitoring was carried out of the uses shown below.
Electrical baseline monitoring and checking process climate (new BL)



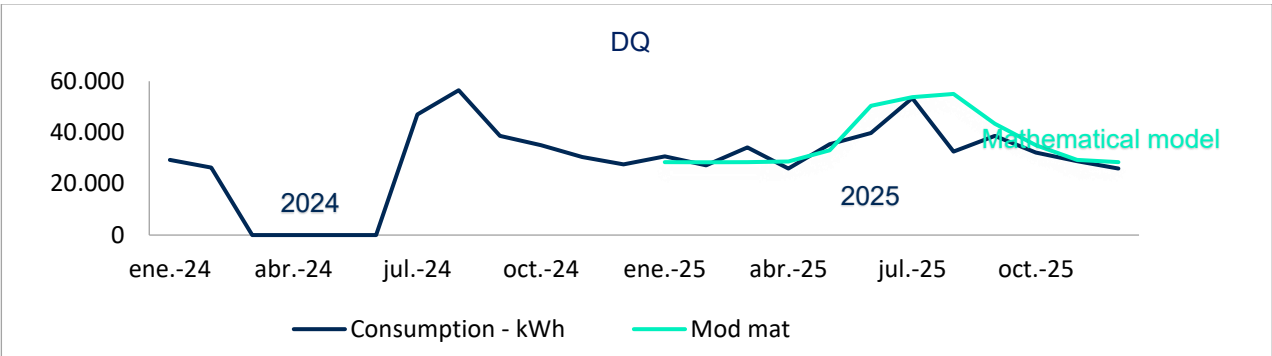
New baseline. It is required more data in order to accurate the follow-up.

Electrical baseline monitoring and checking process climate (new BL)



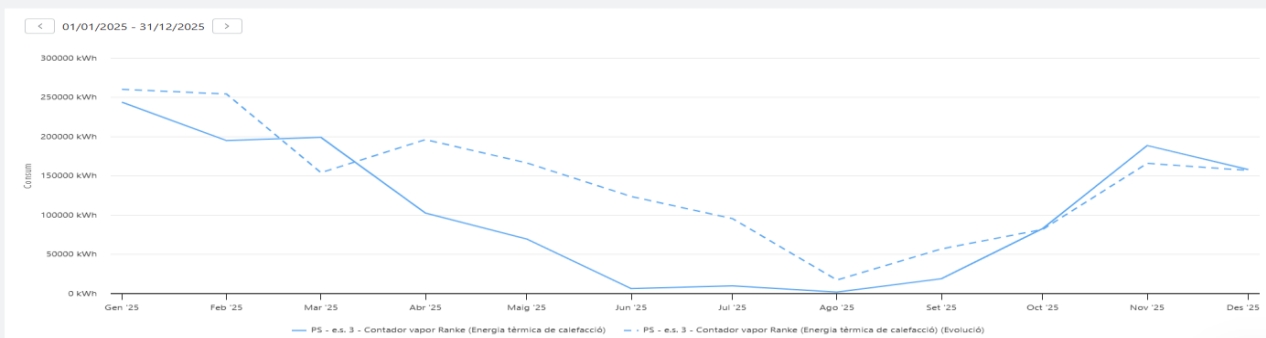
New baseline. It Is requiered more data in order to accurate the follow-up.

Electrical baseline monitoring and checking DQ Area



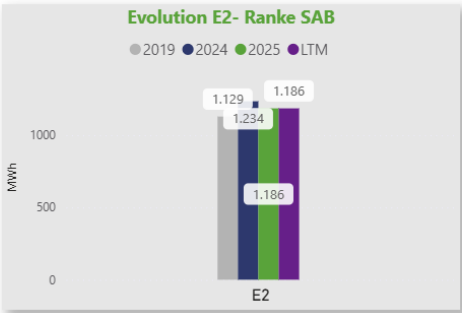
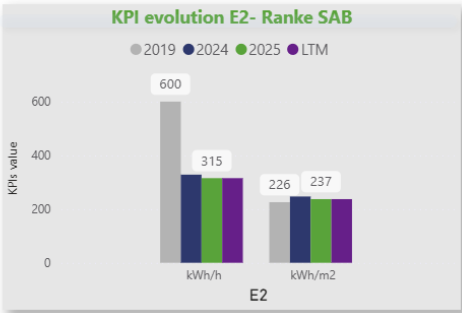
A PREVAL was opened (April 2024) because gateways were replaced.

Thermal baseline monitoring and checking Steam



KPI Energía
RANKE

SAB Chemical Plant



KPIs %

RANKE SAB - Dif LTM vs BL(2019)

E2	-47,5 %	KWh/h
E2	-4,0 %	KWh/m2

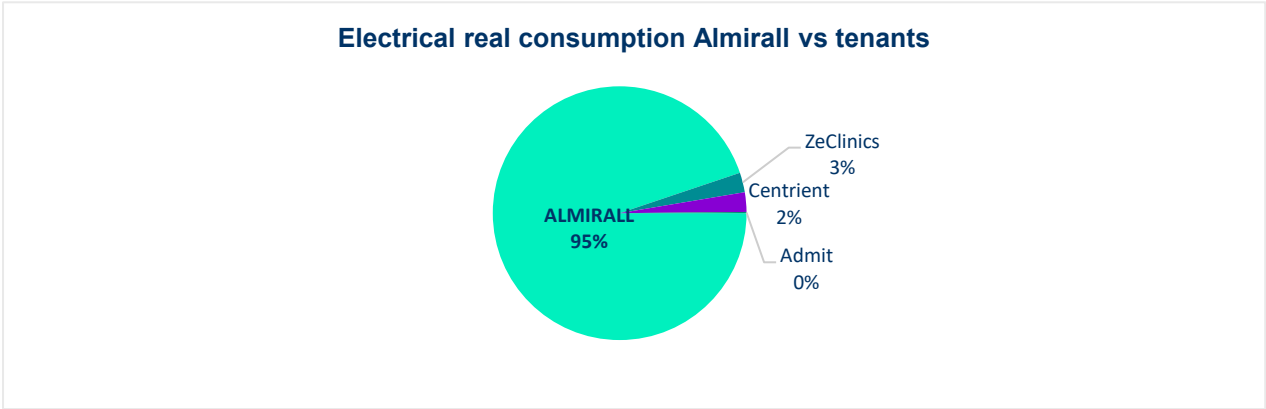
Variables

Ranke SAB

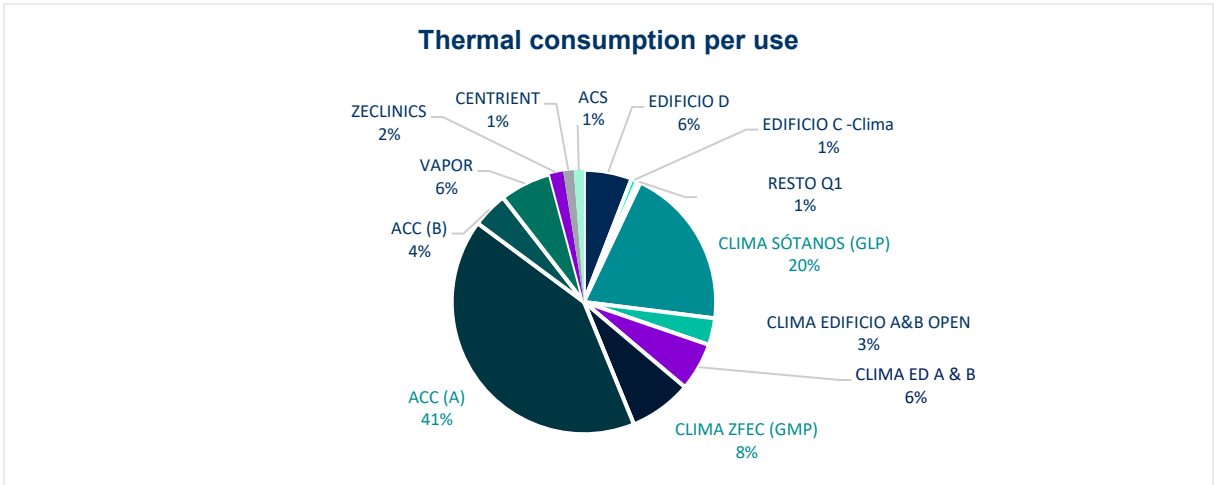
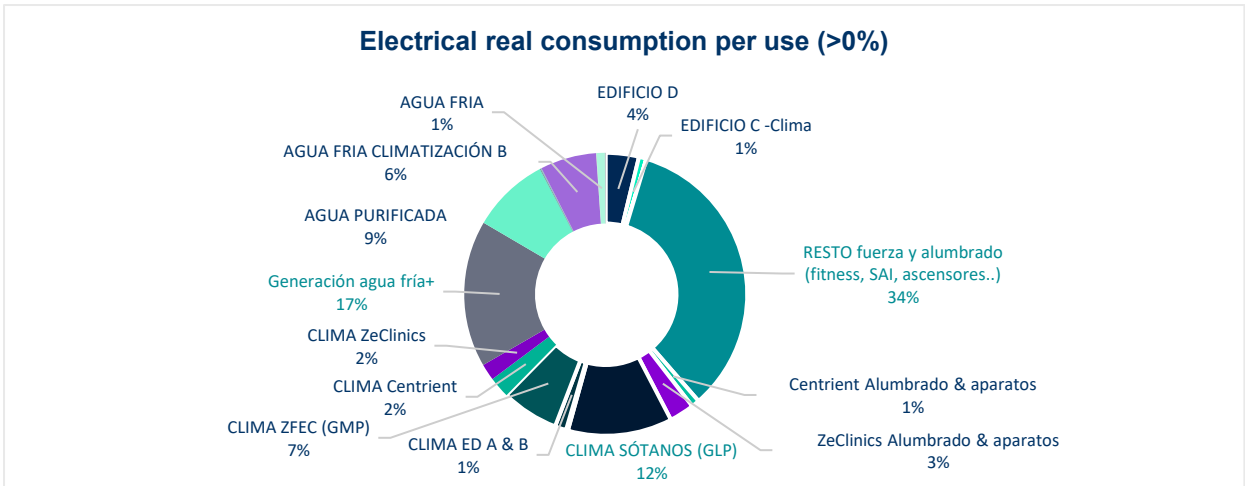
Year	Hours	m2
2019	1880	5000
2024	3760	5000
2025	3760	5000
LTM	3760	5000

Sant Feliu de Llobregat R&D

The following results are obtained according to uses from the 2025 electrical & thermal evaluation.



Admit began their activity in April/2025. Their consumption during 2025 has been 0,16% of the site but during 2026 it will increase.



MONITORING INDICATORS

The following results were obtained according to uses from 2024 energy evaluation. The following significant uses were identified in the Sant Feliu de Llobregat research center (2025):

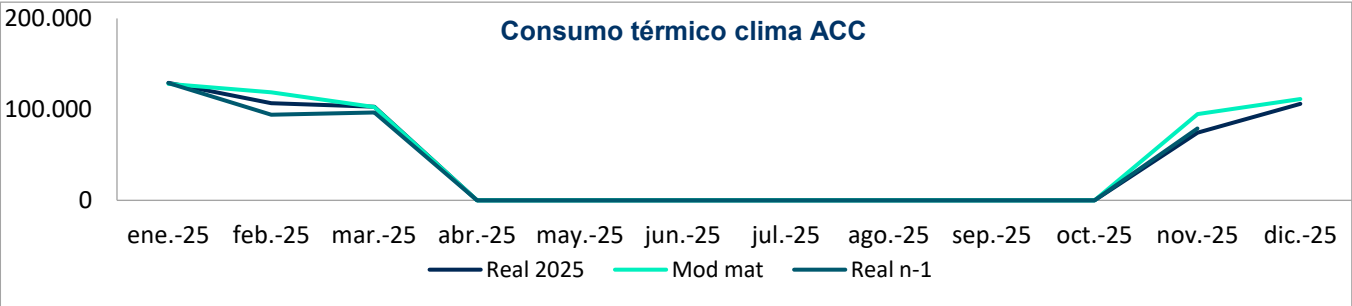
- Steam, for monthly thermal **consumption** in Et_Kwh/month
- Climate (Hot Water climate), for monthly **thermal consumption** in Ee_Kwh/month
- GLP HVAC, for monthly electrical **consumption** in Ee_Kwh/month
- Photovoltaics, for monthly electrical **consumption** in Ee_Kwh/month (non-significative)

Five monitoring indicators are defined. One for the significant use that corresponds to the monthly thermal consumption of the HVAC hot water use, expressed as Et_kWh/month, another for the thermal steam and the last one for GLP HVAC, expressed as Ee_kWh/month. Photovoltaics generation (no use) it is monitored too.

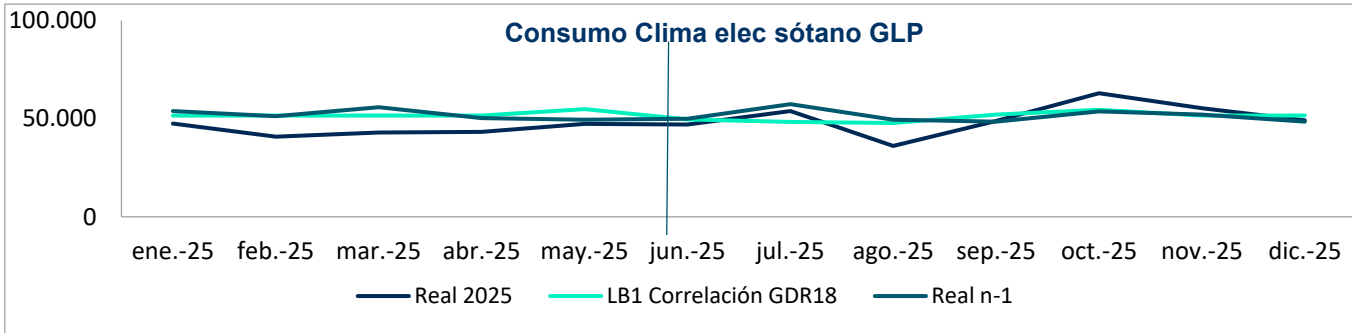
MONITORING INDICATORS

Energy monitoring was carried out of these uses by means of the electrical and thermal energy baselines shown below.

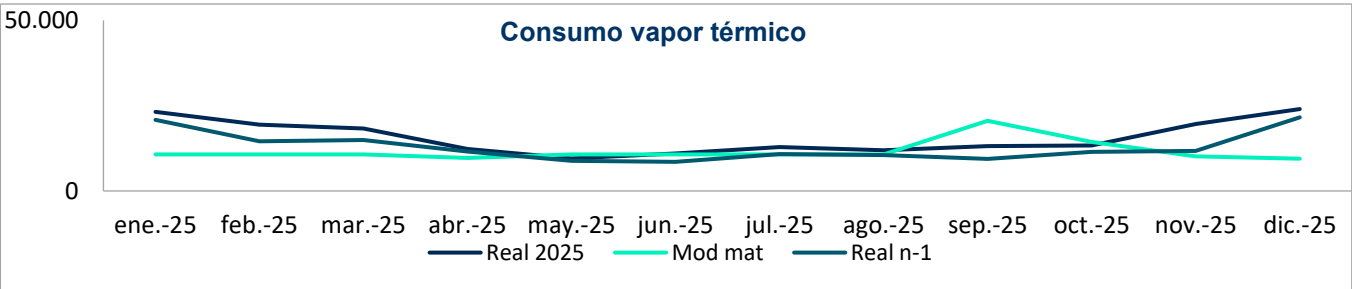
Baseline monitoring and checking Thermal HVAC (hot water climate)



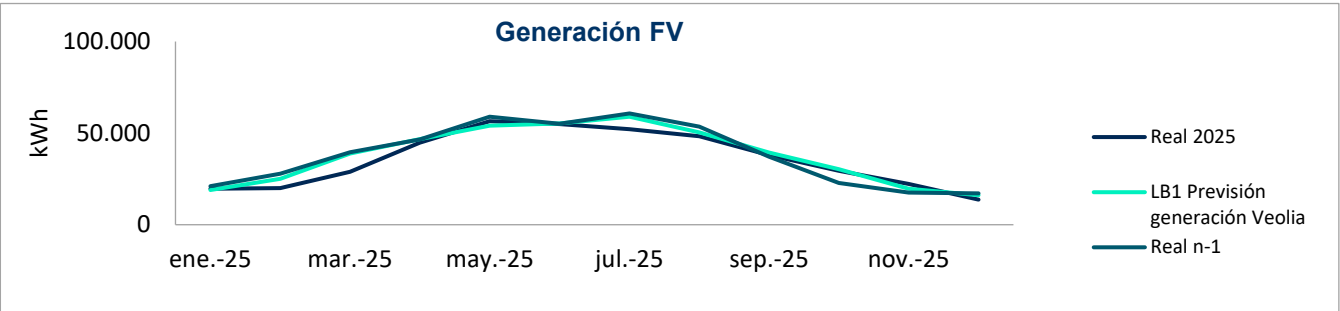
Baseline monitoring and checking electrical GLP HVAC



Baseline monitoring and checking thermal steam



Baseline monitoring and checking Photovoltaics



General site KPI's evolution

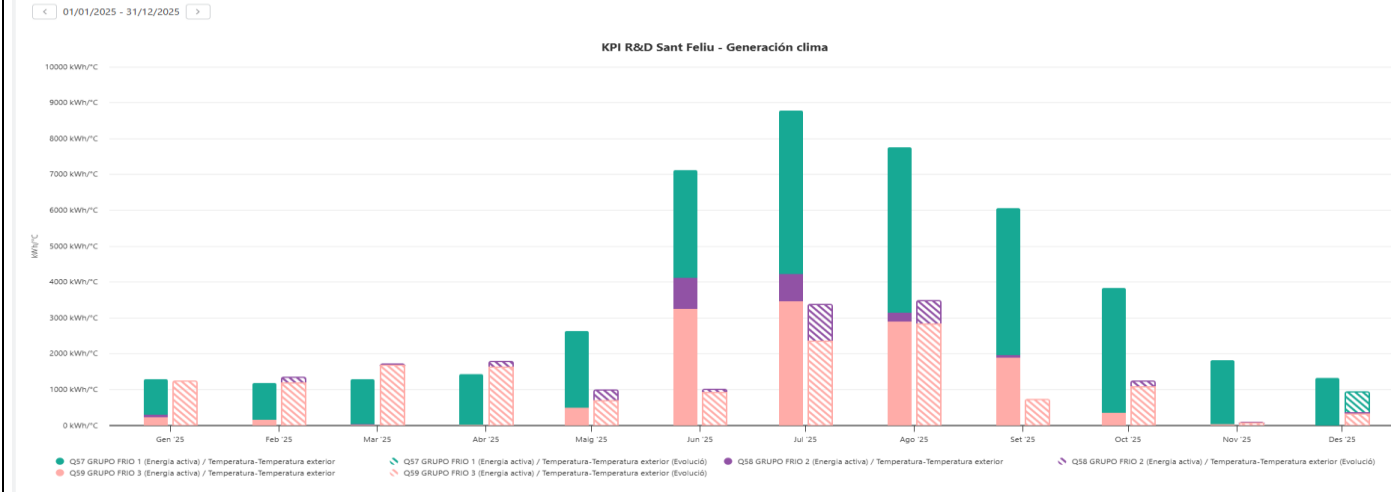


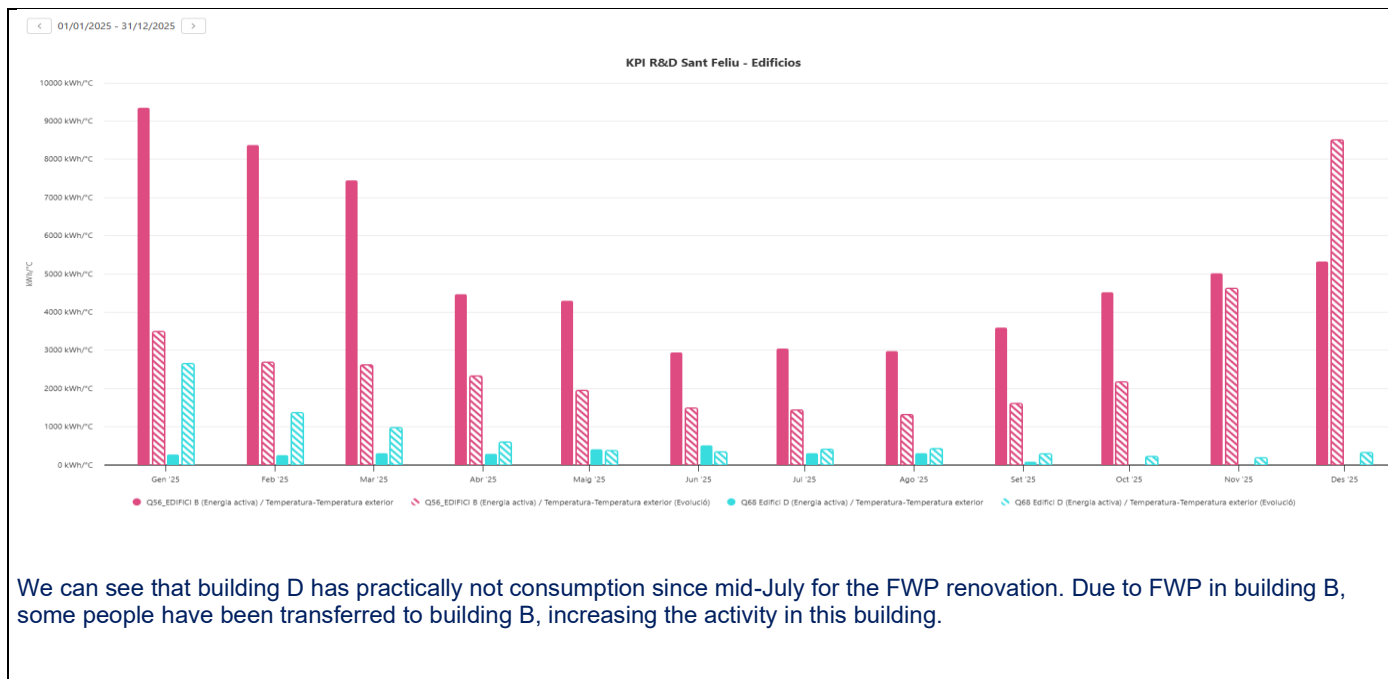
Building B

3rd & 1st floor of building B were rented to different tenants. So, the consumption increased due to the rented activity.

Building D has been closed due to Flexible Workplace works. It was shut down from mid-2024 to 6th October/2025.

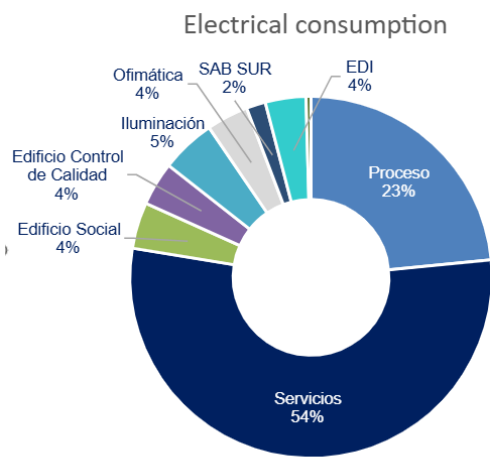
KPI's evolution buildings (Dexma)



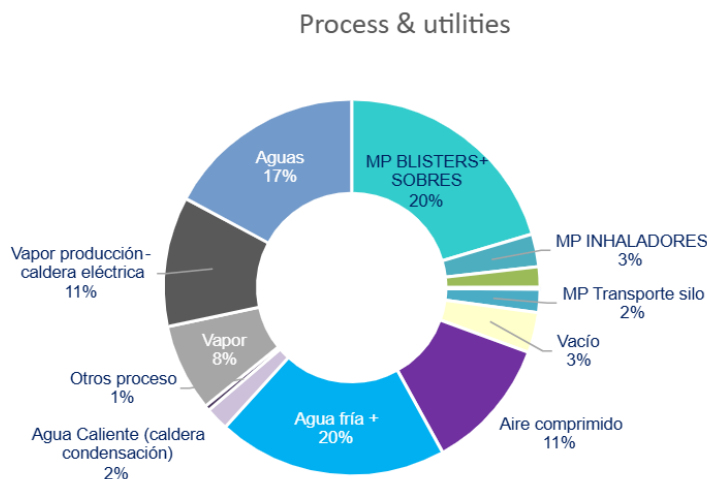


Pharmaceutical Plant of Sant Andreu de la Barca

The following results were obtained according to uses from the electrical evaluation of 2025. Emphasize that two significant decarbonization projects were undertaken: the installation of an electric steam boiler and a reversible chiller



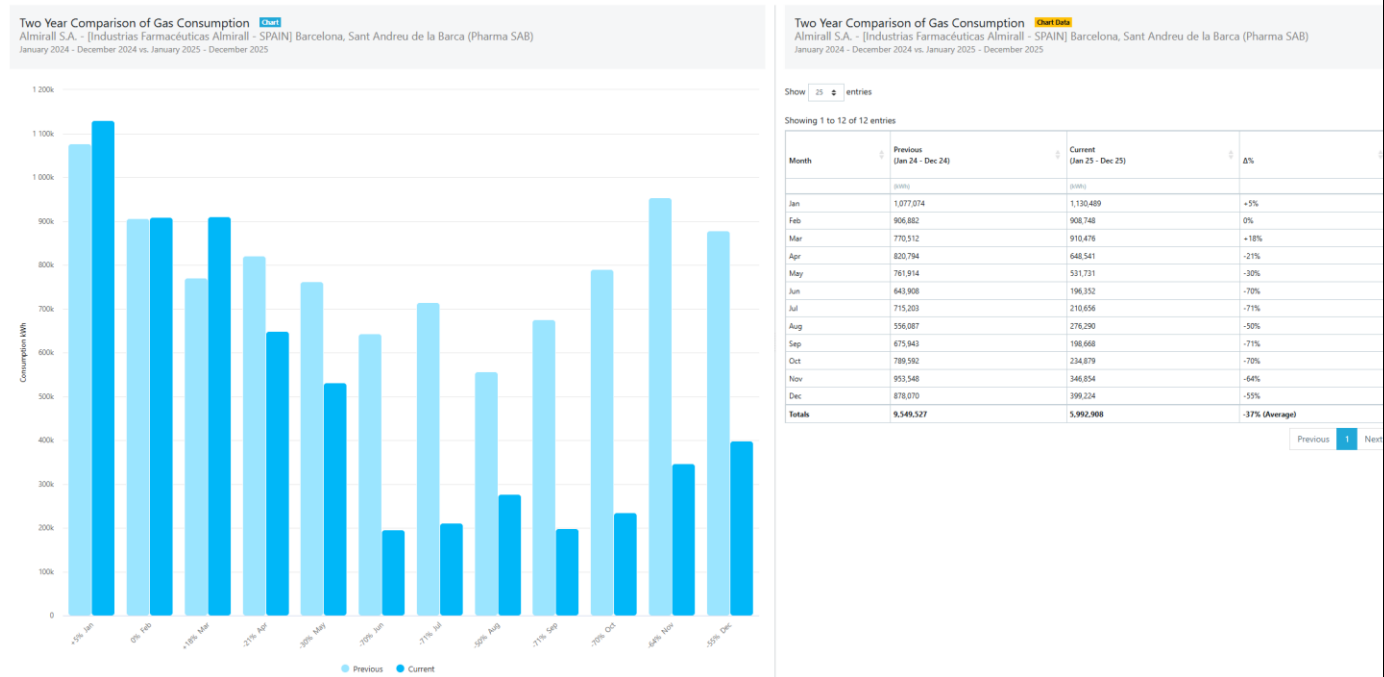
The process use & utilities, that has the highest electrical consumption percentage estimation, are divided in the following uses.



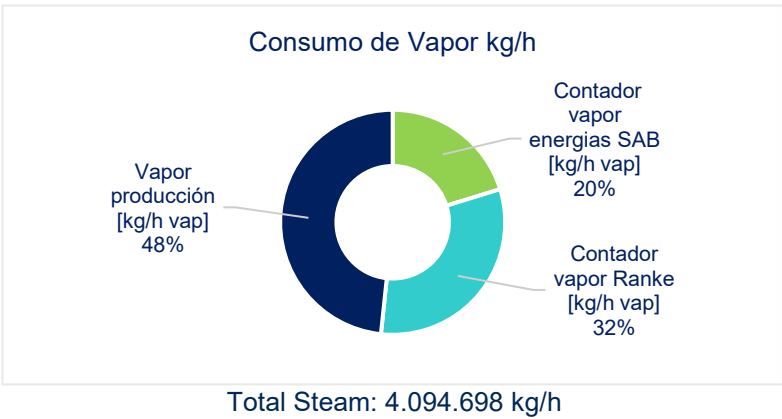
Thermal Consumption

- During 2025, 5,99 GWh (PCS) of natural gas was consumed.
- Some projects in decarbonization were commissioned:
 - Electrical steam boiler
 - Hot and cold-water generation

In the graph below, we can see the impact of this electrification projects implementation. Since June/25 natural gas consumption has decreased significantly.



Efenergy carried out a new Energy Efficiency assessment using the recently implemented devices designed to monitor the updated thermal equipment and system configuration. Throughout 2025–2026, we will be monitoring the collected data to establish new performance baselines.



Some of the steam generated (32%) is used for process-steam at Ranke SAB.

MONITORING INDICATORS

The following results were obtained according to uses from the 2024 energy evaluation. The following significant uses were identified in the pharmaceutical plant:

- Cold water +, for the monthly **electrical consumption** in Ee_kWh/month
- Steam production, for the monthly **thermal consumption** in Et_kWh/month
- Purified water, for the monthly **electrical consumption** in Ee_kWh/month
- Hot water boiler, for the monthly **thermal consumption** in Et_kWh/month

Other uses that are tracked:

- Building: Edificio Social, for the monthly **electrical consumption** in Ee_kWh/month
- Building: Quality Control, for the monthly **electrical consumption** in Ee_kWh/month

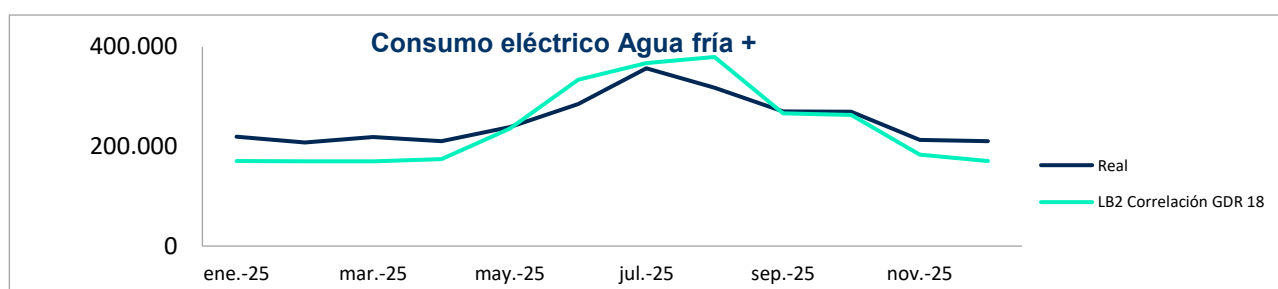
Additionally, it is tracked:

Renewal photovoltaic Energy, for the monthly electrical **consumption** in Ee_kWh/month

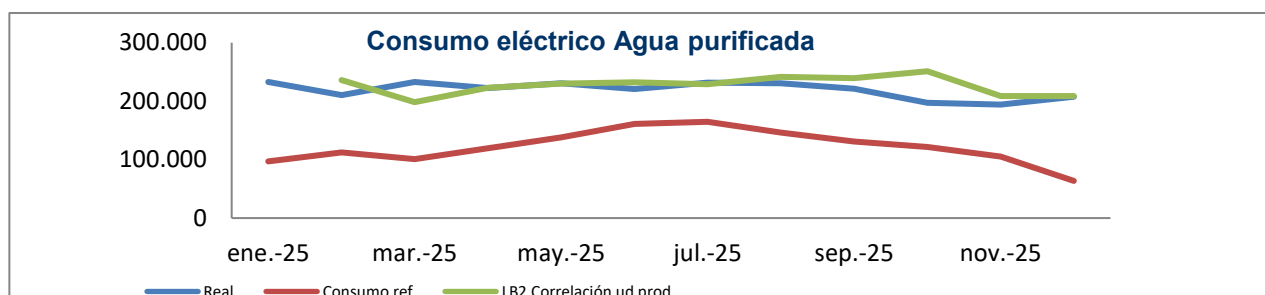
ENERGY MONITORING

Energy monitoring was carried out of these uses by means of the electrical and thermal energy baselines shown below.

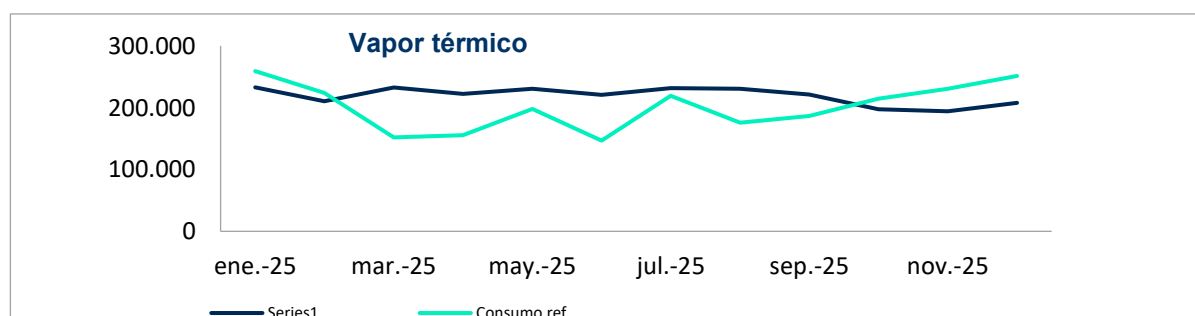
Baseline monitoring and checking + cold water (electrical)



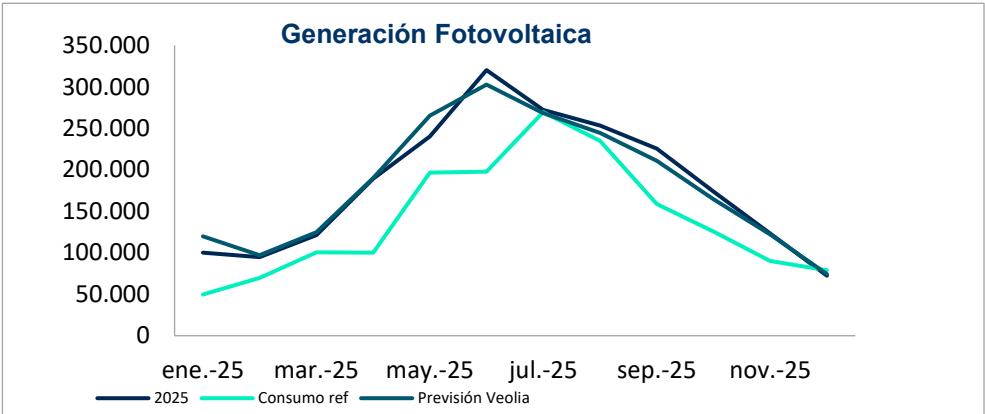
Baseline monitoring and checking Purified Water (electrical) NEW BL



Baseline monitoring and checking Production Steam (Thermal)



Baseline monitoring and checking Photovoltaic electricity (electrical)



You can see in the graph that generation is higher than the previous year. It is for the Phase II (mid-2024) & Phase III (mid-2025) plant extension.

KPI Energía SAB

Year
Multiple sele...

QUARTER
All

KPI nº
All

SITE
All

KPI evolution E2- SAB

● 2019 ● 2024 ● 2025 ● LTM

kWh/M units	330	239	239	239
kWh/h	61	53	53	53

E2

KPI evolution NG- SAB

● 2019 ● 2024 ● 2025 ● LTM

kWh_t/M units	149	78	99	99
kWh_t/h	28	18	18	18

Natural Gas

Evolution E2-SAB

● 2019 ● 2024 ● 2025 ● LTM

MWh	19,281	18,235	18,235	18,235
-----	--------	--------	--------	--------

E2

KPIs %

SAB- Dif LTM vs BL(2019)

E2	-27,6 %	kWh/ M unit
E2	-12,7 %	KWh/h
NG	-47,2 %	kWh/ M unit
NG	-36,4 %	KWh/h

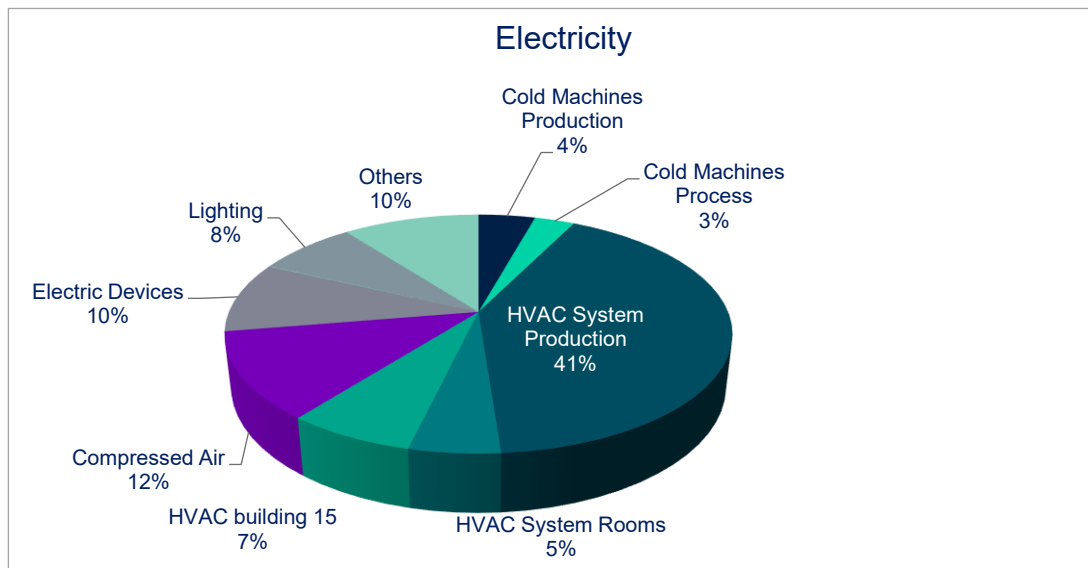
Variables SAB

Year	Hours	Produced units
2019	315.443	58.515.289
2024	341.815	74.900.000
2025	341.815	76.402.167
LTM	341.815	76.402.167

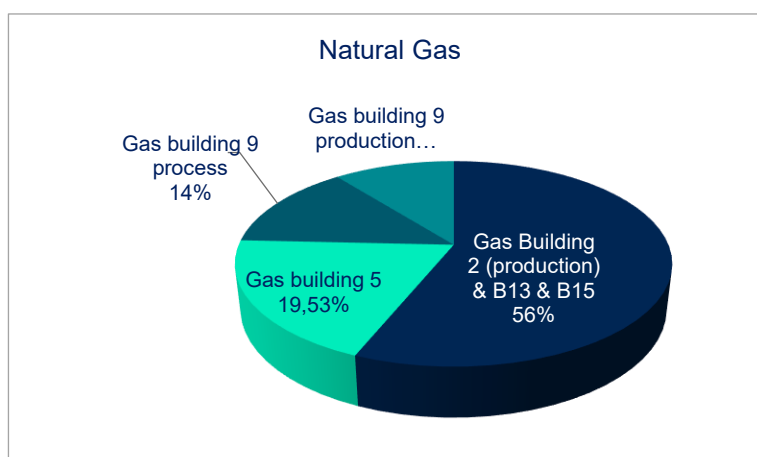
*No s'han tingut en compte les hores extra.

Reinbek site

The following results were obtained according to uses from the 2025 electrical evaluation.



2025 Thermal evaluation:



MONITORING INDICATORS

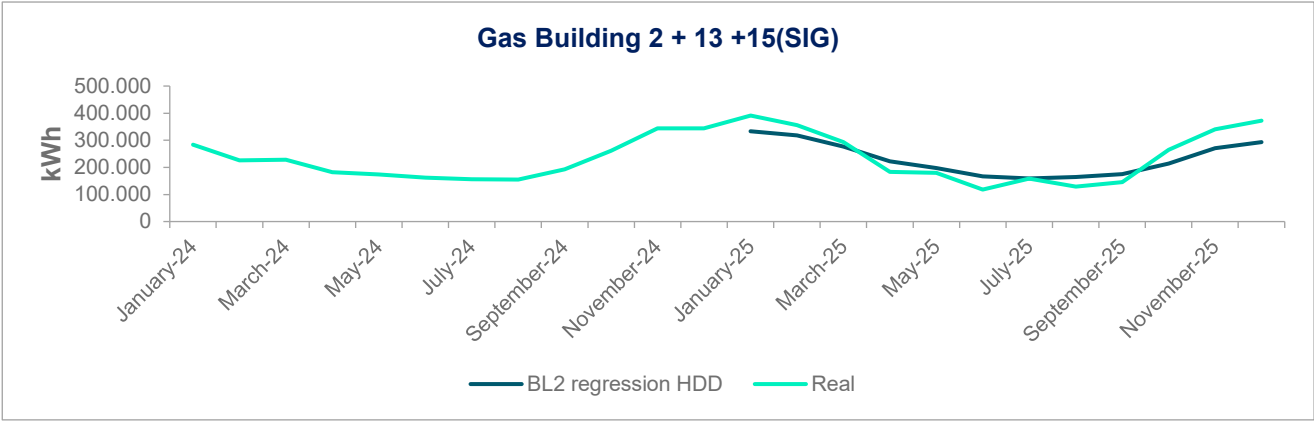
The following significant uses were identified in the Reinbek site:

- Gas building 5, for the monthly **thermal consumption** in Et_Kwh/month
- Gas building 9, for the monthly **thermal consumption** in Et_Kwh/month
- Gas building 2&13, for the monthly **thermal consumption** in Et_Kwh/month
- HVAC system production, for the monthly **electrical consumption** in Ee_Kwh/month
- Compressed air, for the monthly **electrical consumption** in Ee_Kwh/month

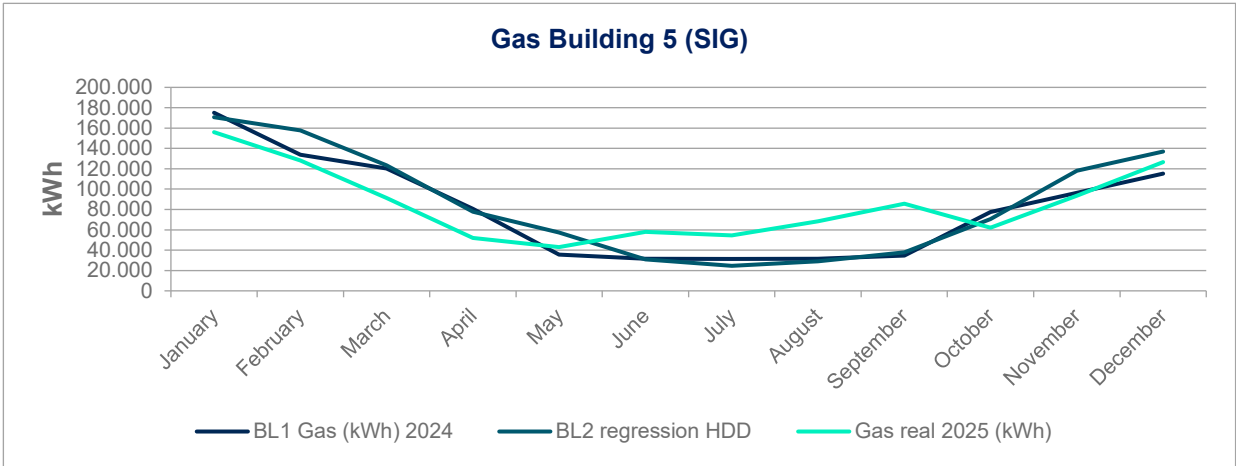
ENERGY MONITORING

Three monitoring indicators were defined for the monthly thermal consumption of the energy uses of gas, according to buildings and expressed as Te_kWh/month.
The monthly electricity was monitored of the Cold machines production, HVAC system production and compressed air.

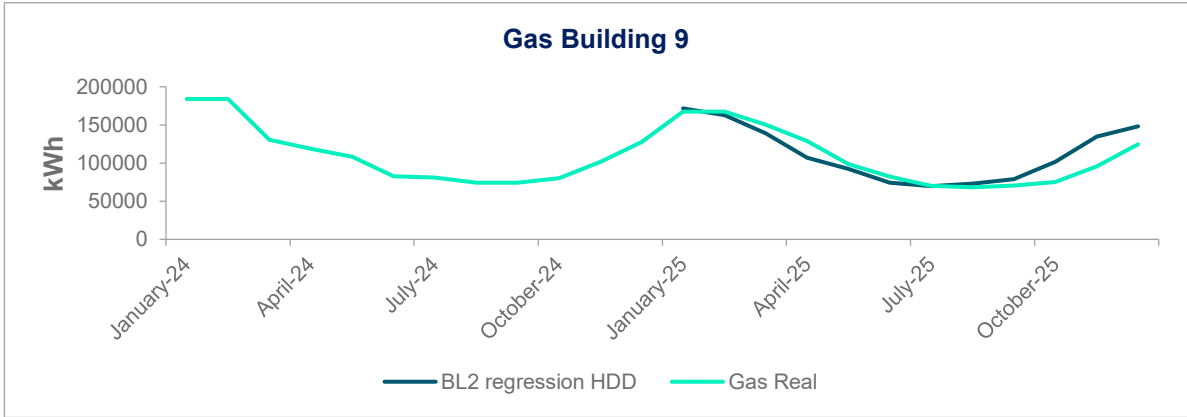
Baseline monitoring and checking gas in building 2, 13 & 15 (thermal)



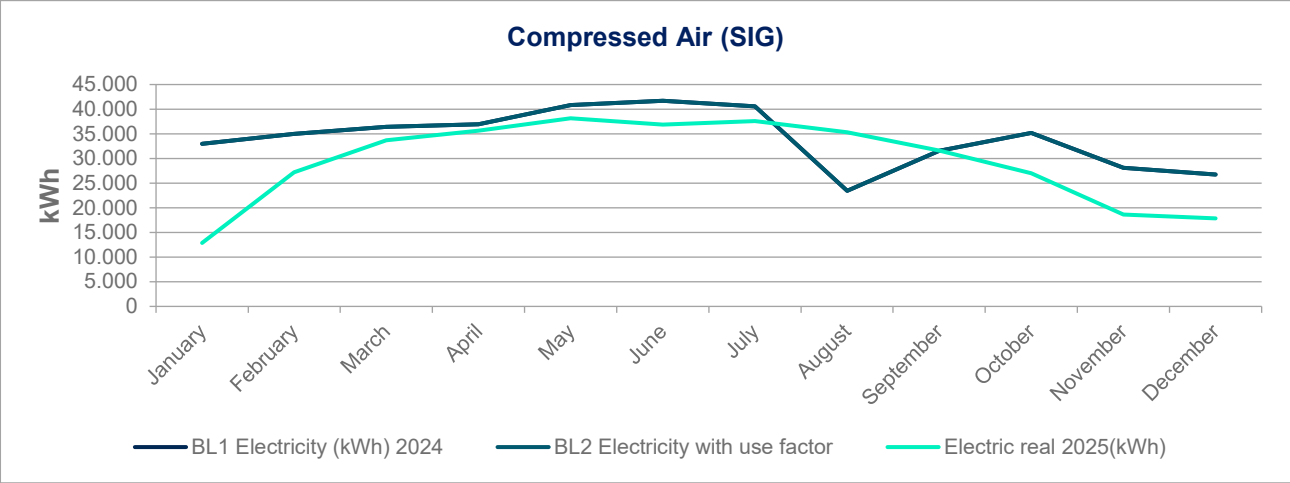
Baseline monitoring and checking gas in building 5 (thermal)



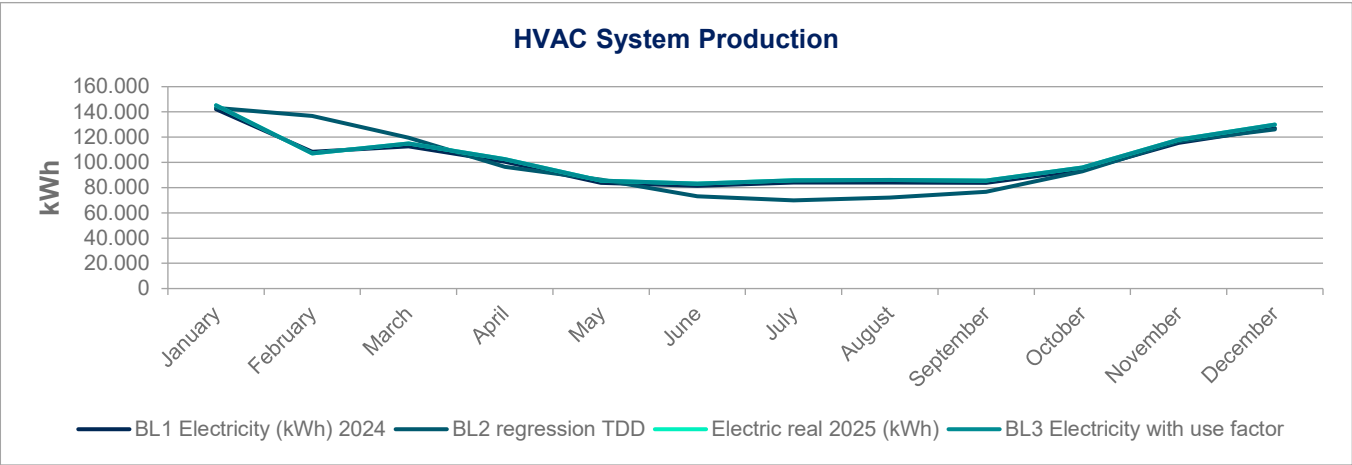
Baseline monitoring and checking gas in building 9 (thermal)



Baseline monitoring and checking compressed air



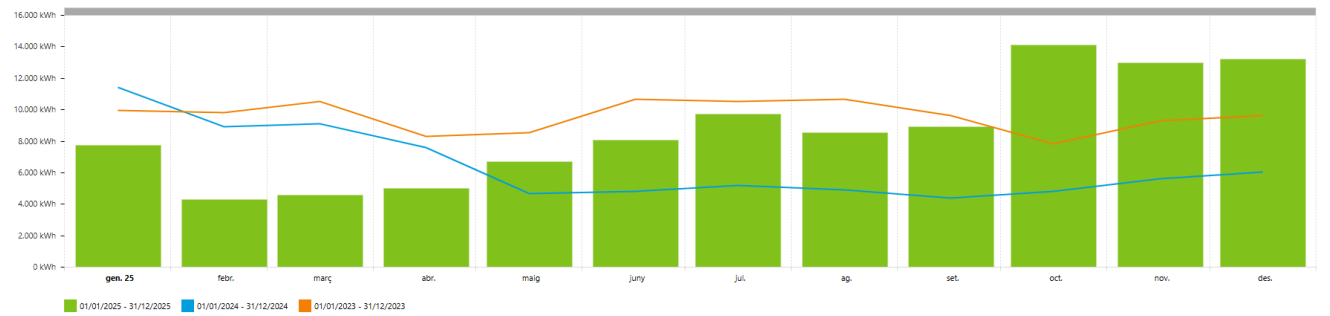
Baseline monitoring and checking HVAC system production



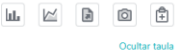
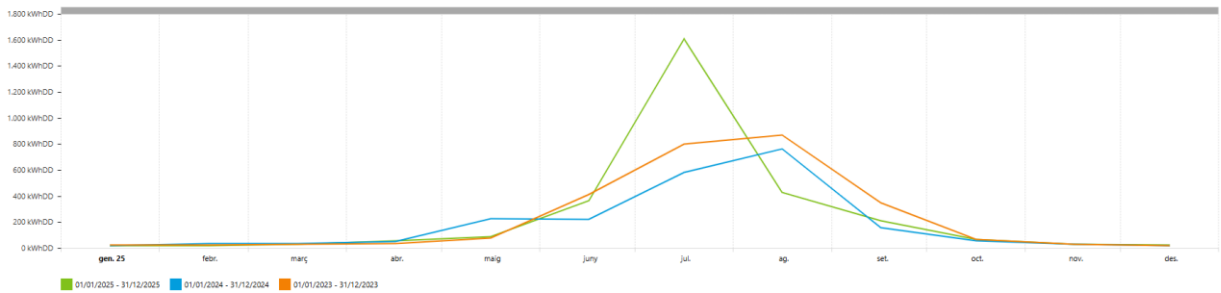
Other KPI's



Cold water chiller (building 13)

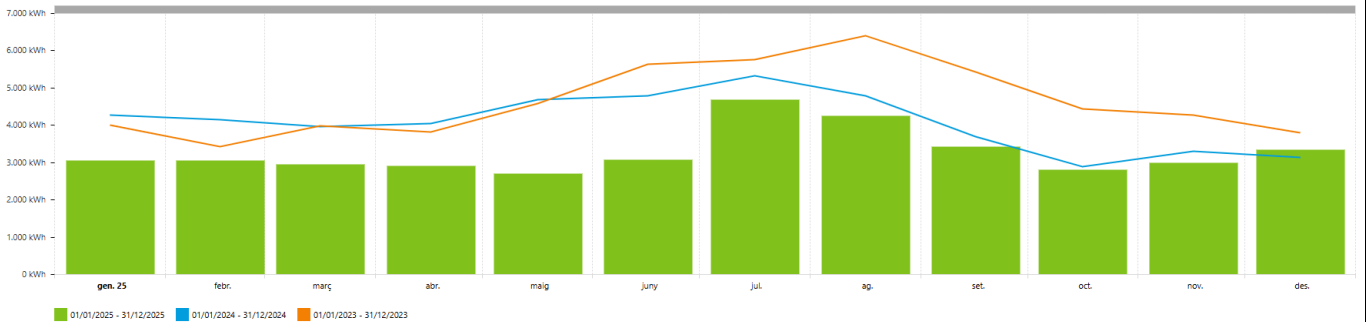


Període	Total	Diferència	Diferència [%]
01/01/2025 - 31/12/2025	103.885,06 kWh	-- kWh	-- %
01/01/2024 - 31/12/2024	77.564,09 kWh	-26.320,96 kWh	-25,34 %
01/01/2023 - 31/12/2023	115.404,09 kWh	+11.519,03 kWh	+11,09 %



Període	Total	Diferència	Diferència [%]
01/01/2025 - 31/12/2025	2.966,44 kWhDD	-- kWhDD	-- %
01/01/2024 - 31/12/2024	2.223,54 kWhDD	-742,90 kWhDD	-25,04 %
01/01/2023 - 31/12/2023	2.776,03 kWhDD	-190,41 kWhDD	-6,42 %

Cleaning Area in Building 2



Període	Total	Diferència	Diferència [%]
01/01/2025 - 31/12/2025	39.279,04 kWh	-- kWh	-- %
01/01/2024 - 31/12/2024	49.088,64 kWh	+9.809,59 kWh	+24,97 %
01/01/2023 - 31/12/2023	55.612,58 kWh	+16.333,54 kWh	+41,58 %



6.3.11. Opportunities for improvement

The Energy Review process serves to determinate the Opportunities for implement of each center. The Director of Facility of each center and/or the energy manager has drawn up proposals for improvement, some of which have been implemented in 2025. These measures are listed in the Excel file Swat Matrix.

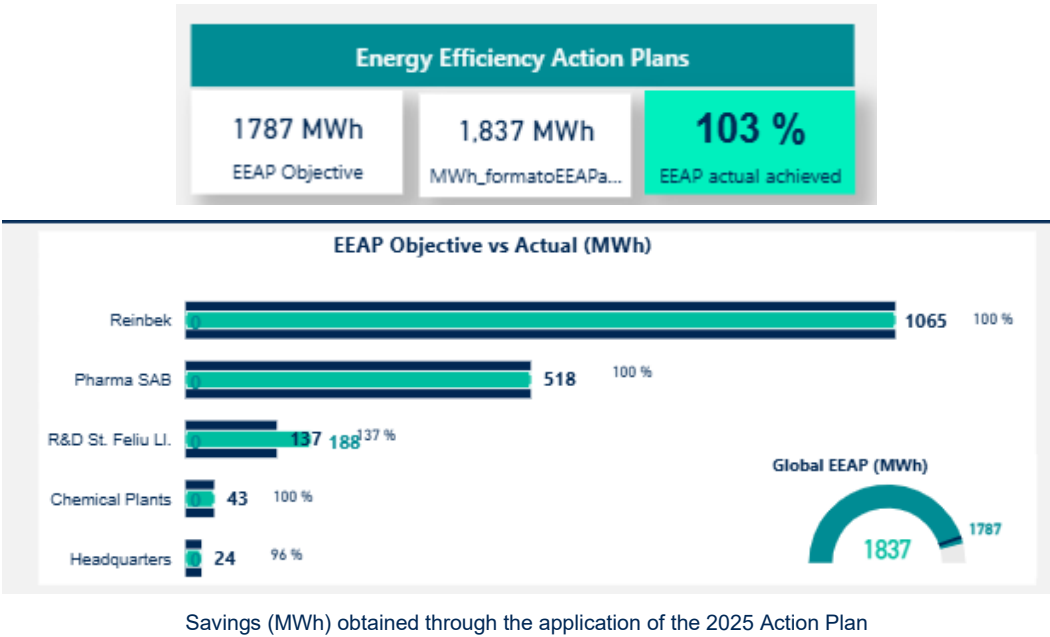
The projects carried out in 2025 are listed in the Energy Efficiency Action Plan.

6.3.12. Risks & opportunities

Opportunities and risks of the energy management system are identified in the HSE Annual Report and in the SWOT matrix.

6.3.13. 2025 Action Plan

An Action Plan has been drawn up in each of the centers within the scope of this document. The implementation of these Action Plans has led to energy savings in each of the following Almirall centers:



These savings include (but are not limited to) the following:

Site	Action Plan	Annual savings (kWh) electricity	Annual savings (kWh) Natural Gas
R&D Sant Feliu	Climate control in dog housing to DC plug fan motors	56,940	0
R&D Sant Feliu	Replace climate dampers CR02_2 in dog kennels	35,916	0
R&D Sant Feliu	Replace LEDs in Building D	22,700	0
Reinbek	LED in Building 13	5,661	0
Reinbek	LED central dispensing area	5,000	0
Reinbek	repair compressed air leaks	16,509	0
Reinbek	Improve steam boiler B13 operation settings	0	478,547
HQ	Modify ventilation in S-1 office area renovation	500	0
HQ	New LED lighting in S-1 office area renovation	6,164	0
HQ	Replace pump BAF08	1,000	0
HQ	New building lighting management system – Phase 1 (2 floors)	4,267	0
HQ	Improve insulation of auxiliary building with green roof	900	0
HQ	Shutdown harmonic filter in technical plant rooftop	4,250	0
HQ	New HVAC installation with heat recovery in auditorium	1,100	0
HQ	Change auditorium lighting to LED	1,250	0

List of the most significant action plans implemented (in operation) in 2025.

In addition to these energy-saving projects, other improvements have been carried out for the energy management system, listed in 6.3.6. [Energy Performance](#).

Mention should also be made of the initiative to extend SAB Photovoltaic plant (Phase III) and Reinbek photovoltaic plant commissioned in January 2025.

HQ has achieved the Platinum LEED certification.

Finally, all centers within the scope of this document signed a green electric power contract. Spanish sites have a PPA contract signed for 10 years.



Energy Program 2026

Opportunities for improvement

Objectives, goals and action plans

Significant uses and energy performance indicators

Energy consumption forecast

Energy Efficiency director Plan

6.4.1. Opportunities for improvement

The Energy Review process serves to determinate the Opportunities for Improvement of each center.

The improvement actions are geared towards reducing energy consumption and are related to the list of energy uses drawn up for each site.

The list of improvements with values of available technology, investment, energy savings and returns on investment has been used to draw up the significant uses by means of multiplying factor of “possibilities of improvement” of the use analysis table. This list can be found in the Swat Matrix of risks and opportunities.

Below is a summary of the points identified in the matrix with risks, opportunities, weaknesses, and strengths.

Strengths	12
Risks	12
Opportunities	14
Weaknesses	2
2025 Closed	4

6.4.2. Objectives, goals and action plans

Due to the decarbonization program, savings has been split in two different parts:

- EEAP: energy efficiency action plans. Energy efficiency initiatives that reduce invoices consumption (electricity, natural gas & renewables).
- NGAP: Initiatives that eliminate natural gas (such as electrification).

- 1) The specific **2026 energy efficiency savings objectives (EEAP) & Natural Gas elimination action Plans (NGAP)** per each site are listed in the graphic below. They have a direct relationship with E2 & E5 objective.

INDUSTRIAL OPERATIONS - OBJECTIVES 2026 - (1st DRAFT VERSION Nov.2025)					
CODE	DESCRIPTION (EN)	DESCRIPCIÓN (ES)	SPONSOR	WHAT (EN)	QUÉ (ES)
002A-00	Sustainability: Deliver on 2026 NetZero plan and KPIs	Sostenibilidad: Cumplir con el plan NetZero 2026 y los indicadores clave (KPIs)	EC, CH		
002A-01	Energy Decarbonisation Plan at Chemical Plants	Plan de Descarbonización Energética en Plantas Químicas	NB	* Implement energy efficiency action plans in 2026 according to ISO 50001 (impact in ESG Dashboard KPIs E2&E5): 1.500 KWh e+g * Implement decarbonization action plans in 2026 according to 2030 NG Elimination Director Plan (impact in ESG Dashboard KPI E4): 800.000 KWh g.	* Implementación de planes de acción de eficiencia energética en 2026 según ISO 50001 (impacto en ESG Dashboard KPIs E2&E5): 1.500 KWh e+g * Implementación de planes de acción de descarbonización en 2026 según Plan Director Eliminación GN 2030 (impacto en ESG Dashboard KPI E4): 800.000 KWh g.
002A-02	Energy Decarbonisation Plan at SAB Pharma	Plan de Descarbonización Energética en Farna SAB	MP	* Implement energy efficiency action plans in 2026 according to ISO 50001 (impact in ESG Dashboard KPIs E2&E5): 150.000 KWh e+g * Implement decarbonization action plans in 2026 according to 2030 NG Elimination Director Plan (impact in ESG Dashboard KPI E4): 1.613.590 KWh g.	* Implementación de planes de acción de eficiencia energética en 2026 según ISO 50001 (impacto en ESG Dashboard KPIs E2&E5): 150.000 KWh e+g * Implementación de planes de acción de descarbonización en 2026 según Plan Director Eliminación GN 2030 (impacto en ESG Dashboard KPI E4): 1.613.590 KWh g.
002A-03	Energy Decarbonisation Plan at RBK Pharma	Plan de Descarbonización Energética en Farna RBK	KS	* Implement energy efficiency action plans in 2026 according to ISO 50001 (impact in ESG Dashboard KPIs E2&E5): 1.703.660 KWh e+g * Implement decarbonization action plans in 2026 according to 2030 NG Elimination Director Plan (impact in ESG Dashboard KPI E4): 1.642.100 KWh g.	* Implementación de planes de acción de eficiencia energética en 2026 según ISO 50001 (impacto en ESG Dashboard KPIs E2&E5): 1.703.660 KWh e+g * Implementación de planes de acción de descarbonización en 2026 según Plan Director Eliminación GN 2030 (impacto en ESG Dashboard KPI E4): 1.642.100 KWh g.

Energy Efficiency Action Plans

(ISO 50001, impact on Planet Dashboard E2 & E5)

Site / Plant	Energy Savings (MWh)
R&D Sant Feliu	65.34 MWh
HQ	6.65 MWh
Chemical Plants	1.50 MWh
SAB	150.00 MWh
RBK (Reinbek)	1703.00 MWh
Total	1,926.49 MWh

Decarbonization Plans

(Impact on Planet Dashboard E4)

Site / Plant	Reduction (MWh)
R&D Sant Feliu	62.50 MWh
Chemical Plants	800.00 MWh
SAB	1,613.50 MWh
RBK (Reinbek)	1,642.00 MWh
Total	4,118.00 MWh

Each site has defined an energy saving objective in energy efficiency projects that improve efficiency.

2) *Upcoming projects planned to be implemented soon for Natural Gas elimination (NGAP):*

Upcoming Projects to Be Implemented Soon 🚧			
Site	Action	Impact	Planned Date
PS	⚡ Electrical ACS Booster	146 MWh	December 2025
SCE	🔥 RTO Oxidizer	800 MWh	December 2025
RBK	🏠 Heating Plant Centralization	2,816 MWh	March 2026
R&D SFE	🏢 Building B HVAC Electrification	250 MWh	September 2026
R&D SFE	🌱 Electricity Rack Cleaner for Animal Facility	410 MWh	December 2026
SCE	🌿 Biomass Boiler	1,200 MWh	December 2026
Total Expected Reduction: 5,621.02 MWh 🎯			

These initiatives eliminate natural gas but there is in most actions an increase in electricity.

6.4.3. Significant uses and energy performance indicators (EnPIs)

In the 2025 energy Review, the significant uses and EnPIs for 2026 have been identified for each of the sites within the scope of this document.

Site	Significant uses	EnPIs
IF- Sant Feliu R&D site	Cold water for HVAC -Chillers Q7	kWh_e
	Hot water for HVAC (ACC) in Building A	kWh_t
	Steam	kWh_t
	Open A&B building HVAC (new)	kWh_e
	GLP Climate	kWh_e
PS- Sant Andreu pharma plant	Cold water +	kWh_e
	Purified water (New)	kWh_e
	Production steam	kWh_t / kWh_e
	Hot water boiler	kWh_t
QP- Sant Celoni chemical plant	Process steam	kWh_t
	Process HVAC	kWh_e y kWh_t
	COV's	kWh_e
	Photovoltaic solar energy	kWh_e
QR-Sant Andreu chemical plant	Steam	kWh_t
	DQ building	kWh_e
	+ Cold water (New)	kWh_e
MCAR-Reinbek	HVAC system production	kWh_e
	Gas building 2 (production) and building 13	kWh_t
	Gas building 5	kWh_t
	Gas building 9	kWh_t
SC-Headquarters	Cold water + (generation)	kWh_e
	HVAC (roof & floor-1)	kWh_e
	Lighting	kWh_e

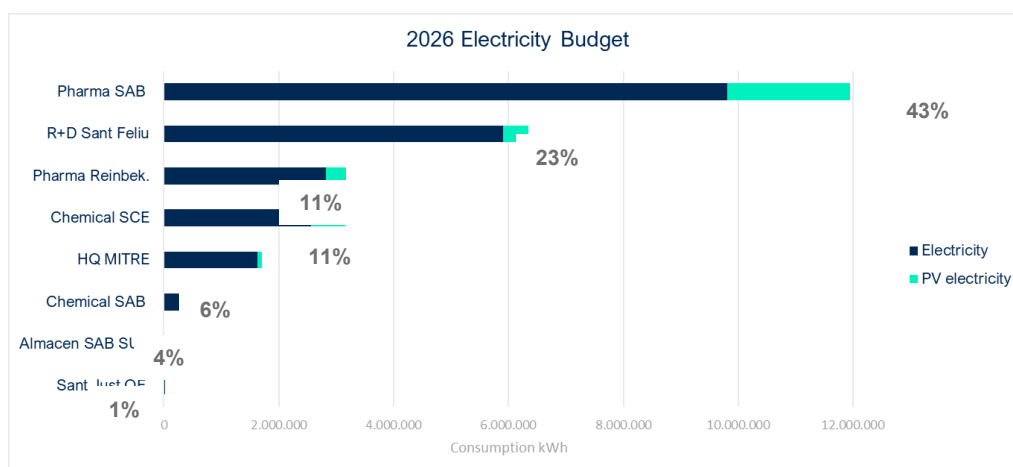
6.4.4. Energy consumption forecast

The 2026 energy Budget estimate is shown for the following centers:

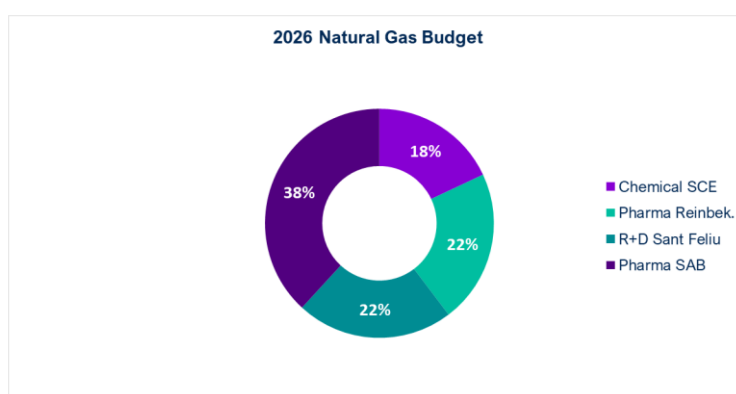
- Headquarters
- Sant Just Offices
- Sant Andreu de la Barca Pharmaceutical Plant
- Sant Andreu de la Barca Chemical Plant
- Sant Celoni Chemical plant
- Sant Feliu de Llobregat Research Centre
- Reinbek site

The 2025 Energy Review has been used to produce the 2026 energy consumption forecast for each energy use. Facility Directors provide the budget considering different variables such as shift productions, energy efficiency projects, others. This information is in the document:

- Spain Centres: “EvaluacionEnergética_centre_year.xls” and tab “Previsión consumos”
- Almirall Reinbek: year n_Ev Energética.xls” and tab “Previsions LB”
- The forecast is also filed in “Budget year n.xls” and is Split into the following percentages:



2026 electricity Budget: 27.689 MWh (includes PV)

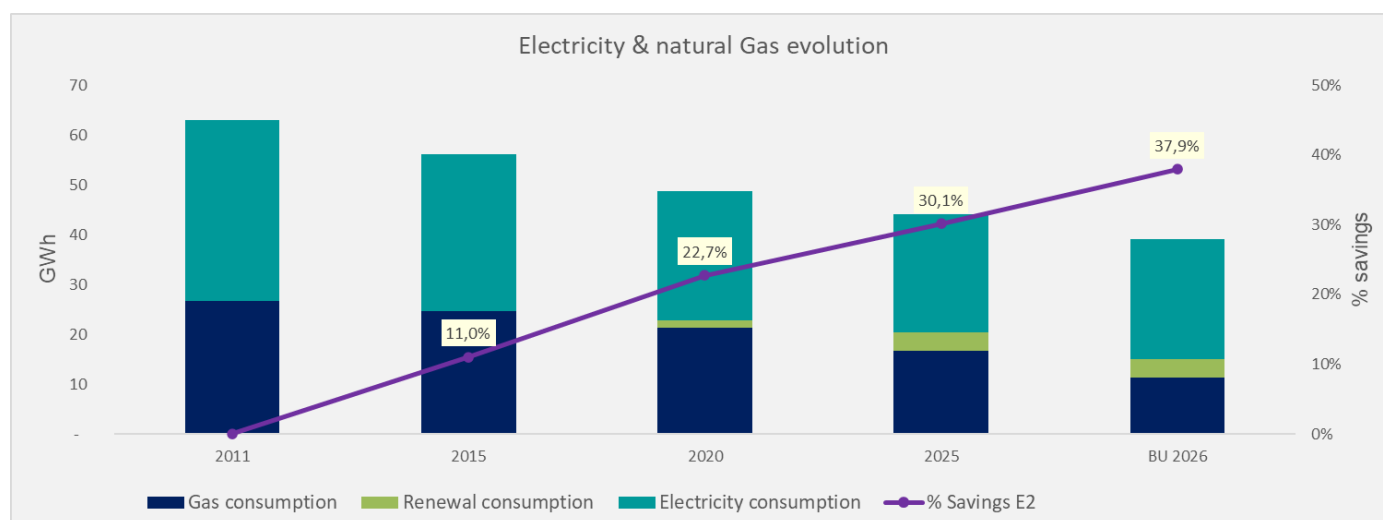


2026 natural gas consumption: 11.313 MWh

6.4.5. Energy efficiency evolution

The E2 objective focuses on monitoring electricity, photovoltaic generation, and natural gas consumption. The 2025 target was to achieve savings greater than 29%, which was successfully met with a total reduction of 30.1%. Natural gas consumption was reduced by 23% through the implementation of decarbonization action plans, including the commissioning of an electric boiler.

By the end of 2025, accumulative energy savings (E2) amounted to 19 GWh, confirming that the objective remains on track. For reference, the graph below illustrates the downward trend in energy consumption across Almirall operations.



Some initiatives have been developed to eliminate natural gas (NGAP). Please, see below the estimated decrease in consumption that these initiatives generate to reach 2030 goal (50% reduction in NG).

